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**NATIONAL DAY 2025**

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**SAUDI-SINGAPORE  
WATER PARTNERSHIP**



**IN COLLABORATION WITH THE ROYAL EMBASSY OF THE KINGDOM OF SAUDI ARABIA IN SINGAPORE**



# عزتنا بطبعنا

## اليوم الوطني السعودي 95

S A U D I N A T I O N A L D A Y 9 5

## كل عام والوطن بخير

## Happy 95th Saudi National Day



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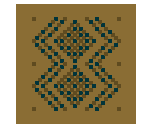
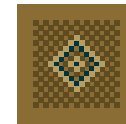
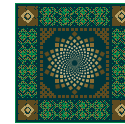
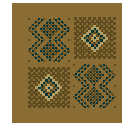
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## National Day Message from Leadership



*Custodian of the Two Holy Mosques King Salman bin Abdulaziz Al Saud and His Royal Highness Crown Prince Mohammad bin Salman Al Saud, Deputy Prime Minister, sent a cable of congratulations to President Tharman Shanmugaratnam of the Republic of Singapore on his country's National Day. They wished the President continued good health and happiness, and the government and people of Singapore steady progress and prosperity*

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سابك  
عالمك

عَرْنَا بِطَبْعِنَا  
اليوم الوطني السعودي 95  
SAUDI NATIONAL DAY 95



عَرْنَا بِفِرْعَنَا

عَرْنَا بِطَمُوحِنَا



CELEBRATING WITH THE NATION



عزنا بطبعنا

اليوم الوطني السعودي 95

SAUDI NATIONAL DAY 95



LEADERSHIP



عَزَّنا بِطِيعنا

اليوم الوطني السعودي 95  
SAUDI NATIONAL DAY 95



KING SALMAN BIN ABDULAZIZ AL SAUD  
THE CUSTODIAN OF THE TWO HOLY MOSQUES





**CUSTODIAN OF THE TWO HOLY MOSQUES KING SALMAN BIN ABDULAZIZ AL SAUD CHAIRED THE CABINET SESSION HELD IN JEDDAH ON 28 AUGUST 2025. THE CABINET REAFFIRMED THE KINGDOM'S STEADFAST COMMITMENT TO STRENGTHENING INTERNATIONAL COOPERATION, PROMOTING PEACE AND DIALOGUE, AND SUPPORTING HUMANITARIAN EFFORTS TO UPHOLD SECURITY AND STABILITY ACROSS THE REGION AND THE WORLD.**

LEADERSHIP



عَزَّنا بِطِيعنا

اليوم الوطني السعودي 95  
SAUDI NATIONAL DAY 95



**H.R.H. PRINCE MOHAMMAD BIN SALMAN AL SAUD  
CROWN PRINCE, DEPUTY PRIME MINISTER  
AND DEFENSE MINISTER**



# H.R.H. CROWN PRINCE MOHAMMAD BIN SALMAN AL SAUD WITH WORLD LEADERS



HRH Crown Prince Mohammed bin Salman received Chinese Premier Li Qiang at the Royal Court in Riyadh on 11 September 2024. Both leaders chaired the Fourth Meeting of the High-Level Saudi-Chinese Joint Committee, discussing cooperation in politics, security, trade, energy, investment, culture, and technology.



HRH Crown Prince Mohammed bin Salman received King Abdullah II of Jordan at Al-Yamamah Palace in Riyadh on 22 October 2024. The two leaders reviewed bilateral relations, regional developments, and efforts to support Palestine and Lebanon, reaffirming the need for humanitarian aid and regional stability.



HRH Crown Prince Mohammed bin Salman met with Iraqi Prime Minister Mohammed Shia' Al-Sudani on the sidelines of the Extraordinary Arab and Islamic Summit on 12 November 2024. They reviewed bilateral relations, regional developments, and issues on the summit's agenda.



HRH Crown Prince Mohammed bin Salman met with Syrian President Bashar Al-Assad on 11 November 2024, on the sidelines of the Extraordinary Arab and Islamic Summit, where they discussed the summit's agenda and ways to enhance bilateral relations.



HRH Crown Prince Mohammed bin Salman received UK Prime Minister Keir Starmer at Al-Yamamah Palace in Riyadh on 10 December 2024. Both leaders reviewed bilateral relations, opportunities to enhance cooperation, and discussed regional and international developments.



HRH Crown Prince Mohammed bin Salman met with Ukrainian President Volodymyr Zelenskyy in Jeddah during his official visit on 11 March 2024. The two leaders discussed efforts to achieve peace in Ukraine, potential Saudi mediation on humanitarian issues, and opportunities for cooperation in defense, trade, energy, and reconstruction.



HRH Crown Prince Mohammed bin Salman met with Pakistani Prime Minister Shehbaz Sharif at Al-Salam Palace in Jeddah on 20 March 2025. The two leaders reviewed the historic ties between their countries, explored ways to enhance bilateral cooperation, and discussed regional and international developments.



HRH Crown Prince Mohammed bin Salman received Indian Prime Minister Narendra Modi at Al-Salam Palace in Jeddah on 23 April 2025. The two leaders co-chaired the Saudi-Indian Strategic Partnership Council, reviewed bilateral relations, and discussed regional and international developments.



HRH Crown Prince Mohammed bin Salman received US President Donald J. Trump in Riyadh during his state visit on 13 May 2025. The two leaders held cordial talks following the official reception at King Khalid International Airport.



HRH Crown Prince Mohammed bin Salman met with Sheikh Khalid bin Mohamed bin Zayed Al Nahyan, Crown Prince of Abu Dhabi, in Riyadh on 14 May 2025. The two leaders discussed bilateral ties, cooperation, and issues of common interest.



HRH Crown Prince Mohammed bin Salman met with Qatari Amir Sheikh Tamim bin Hamad Al Thani in Riyadh on 14 May 2025. The two leaders reviewed bilateral relations, explored opportunities for enhanced cooperation, and exchanged views on regional and international developments.



HRH Crown Prince Mohammed bin Salman welcomed Indonesian President Prabowo Subianto at Al-Salam Palace in Jeddah on 2 July 2025. The two leaders co-chaired the first meeting of the Saudi-Indonesian Supreme Coordination Council, signed its minutes, and discussed ways to strengthen bilateral relations and enhance cooperation across various fields.



LEADERSHIP



عَزَّنا بِطِيعنا

اليوم الوطني السعودي 95

SAUDI NATIONAL DAY 95



**H.H. PRINCE FAISAL BIN FARHAN AL SAUD  
FOREIGN MINISTER OF THE  
KINGDOM OF SAUDI ARABIA**



# PRINCE FAISAL BIN FARHAN AL SAUD, MINISTER OF FOREIGN AFFAIRS

## GLOBAL ENGAGEMENTS IN PICTURES



Saudi Foreign Minister Prince Faisal bin Farhan participated in the UN Security Council open debate on "Leadership for Peace" on 25 September 2024 in New York, held on the sidelines of the 79th UN General Assembly High-Level Week.



Saudi Foreign Minister Prince Faisal bin Farhan delivered the Kingdom's address at the 79th UN General Assembly in New York on 28 September 2024, outlining Saudi Arabia's positions on Palestine, regional stability, climate change, and global cooperation.



Saudi Foreign Minister Prince Faisal bin Farhan received Vanuatu Deputy Prime Minister and Foreign Minister Matai Seremaiah Nawalu in Riyadh on 20 October 2024. They reviewed bilateral cooperation and discussed international developments.



Saudi Foreign Minister Prince Faisal bin Farhan inaugurated the first meeting of the Global Alliance for the Implementation of the Two-State Solution in Riyadh on 30 October 2024. He stressed the need for a ceasefire, accountability for violations, and stronger international efforts to advance peace and establish an independent Palestinian state.



Saudi Foreign Minister Prince Faisal bin Farhan chaired the Preparatory Meeting of Foreign Ministers for the Extraordinary Arab and Islamic Summit in Riyadh on 11 November 2024. The meeting reviewed the agenda and key issues ahead of the summit scheduled for the following day, with senior officials including Vice Minister Waleed Elkhereiji and Ambassador Dr. Saud Al-Sati in attendance.



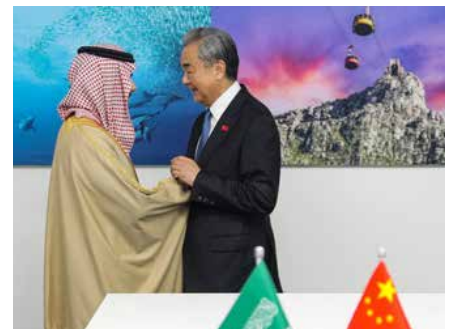
Saudi Foreign Minister Prince Faisal bin Farhan met with U.S. Secretary of State Antony Blinken in Rio de Janeiro on 19 November 2024, on the sidelines of the G20 Summit. They discussed bilateral relations, regional developments, and ongoing efforts, with the meeting also attended by Abdulrahman Aldawood, Director-General of the Office of the Foreign Minister.



Saudi Foreign Minister Prince Faisal bin Farhan met with Singaporean Foreign Minister Dr. Vivian Balakrishnan in Singapore on 15 January 2025. The two ministers reviewed bilateral ties and signed a memorandum of understanding establishing a Strategic Partnership Council to boost cooperation in economic, developmental, and trade fields.



Saudi Foreign Minister Prince Faisal bin Farhan met with Norwegian Foreign Minister Espen Barth Eide in Davos on 21 January 2025, on the sidelines of the World Economic Forum. The ministers reviewed bilateral relations and discussed regional and international developments, as well as ongoing joint efforts.



Saudi Foreign Minister Prince Faisal bin Farhan met with Chinese Foreign Minister Wang Yi in Johannesburg on 20 February 2025. Marking the 35th anniversary of diplomatic relations, the two ministers discussed strengthening bilateral cooperation, advancing regional peace efforts, and coordinating on key international issues.



Saudi Foreign Minister Prince Faisal bin Farhan met with South African President Cyril Ramaphosa in Johannesburg on 20 February 2025, on the sidelines of the G20 Foreign Ministers' Meeting. Prince Faisal conveyed greetings from King Salman and Crown Prince Mohammed bin Salman, and the two sides discussed strengthening bilateral cooperation and addressing regional and international developments of common concern.



Saudi Foreign Minister Prince Faisal bin Farhan met with Brazilian Foreign Minister Mauro Vieira in Rio de Janeiro on 7 July 2025, on the sidelines of the BRICS Summit. The two ministers reviewed bilateral relations, discussed ways to enhance cooperation, and addressed issues of mutual interest.



Saudi Foreign Minister Prince Faisal bin Farhan met with Iranian Foreign Minister Seyed Abbas Araghchi in Jeddah on 25 August 2025, on the sidelines of the 21st Extraordinary Session of the OIC Council of Foreign Ministers. The two ministers reviewed bilateral relations, discussed regional and international developments, and addressed the situation in Gaza and related efforts.

# Celebrating Saudi-Singapore Partnership

Saudi Arabia and Singapore are deepening their strategic partnership across diplomacy, business, and cultural exchange. In this exclusive interview, **Mr. Salem Al Shammary, Charge d’Affaires of the Royal Embassy of The Kingdom of Saudi Arabia in Singapore**, reflects on Vision 2030, bilateral cooperation, and shared values—while extending a warm invitation to Singaporeans to explore the Kingdom’s opportunities in travel, investment, and heritage.



*Mr. Salem Al Shammary, Charge d’Affaires of the Royal Embassy of The Kingdom of Saudi Arabia in Singapore.*

The 60th Anniversary of our island nation was widely celebrated; what would you like to convey to the Leadership and people of Singapore?

We extend our warmest congratulations to Singapore on its 60th National Day—a moment of pride and reflection for a remarkable nation. Custodian of the Two Holy Mosques King Salman bin Abdulaziz and Crown Prince Mohammed bin Salman conveyed heartfelt messages to President Tharman Shanmugaratnam, wishing continued prosperity and progress to the government and people of Singapore. This milestone reaffirms our admiration for Singapore’s journey and our commitment to strengthening bilateral ties.

How would you characterise the current state of Saudi-Singapore relations?

Our bilateral ties are stronger than ever. The launch of the Saudi-Singapore Strategic Partnership Council in January 2025 marked a historic milestone—our first such council in Southeast Asia. It reflects the depth of trust and the shared commitment to advancing cooperation across trade, logistics, legal affairs, and cultural exchange.

What role does foreign policy play in shaping this partnership?

Saudi foreign policy today is guided by constructive engagement, economic diversification, and regional stability. Singapore’s strategic location and governance model make it a natural partner. Our collaboration is built on mutual respect and long-term alignment—whether in multilateral forums, green transition efforts, or digital governance.



*Chargé d’Affaires of the Saudi Embassy in Singapore  
Mr. Salem Al Shammary attended the swearing-in ceremony of the new Singaporean government at the Presidential Palace.*

How does Vision 2030 influence Saudi Arabia’s engagement with Singapore?

Vision 2030 is our national transformation blueprint, and Singapore’s strengths in innovation, urban planning, and regulatory excellence complement our goals. Saudi companies are increasingly exploring Singapore as a regional base, while Singaporean firms are actively involved in mega projects like NEOM, Red Sea Global, and Diriyah Gate.

Sustainability is a shared priority. How are Saudi and Singapore collaborating in this space?

Both nations recognise that sustainability is central to long-term resilience. We are exchanging expertise in clean energy, water management, and urban sustainability. Saudi Arabia’s Middle East Green Initiative and Singapore’s Green Plan 2030 offer complementary frameworks, and we’re exploring joint platforms for innovation and climate-smart infrastructure.

What opportunities exist for Saudi companies in Singapore—and vice versa?

The corridor is dynamic. Saudi firms such as Ramaco, SEPCAM, and SABIC are deepening their footprint in Singapore’s industrial and innovation landscape. SABIC, for instance, recently opened a S\$220 million resin manufacturing facility in Jurong, supporting high-tech sectors like aerospace and electric vehicles. Meanwhile, Singaporean companies are investing in Saudi Arabia’s smart cities, port operations, and defence manufacturing. Our embassy actively facilitates B2B exchanges, regulatory dialogues, and innovation partnerships.





*A warm send off to Hajj Pilgrims 2025 in Ceremony at Changi Airport by  
Mr. Salem Al Shammary, Charge d'Affaires of the Royal Embassy of The Kingdom of Saudi Arabia in Singapore.*

Saudi Arabia is known for its rich cultural heritage and cuisine. How do you share this with Singaporean audiences?

Culture is a powerful bridge. We regularly host events that showcase Saudi music, art, and culinary traditions—from aromatic kabsa and dates to regional specialities like jareesh and mutabbaq. These experiences spark dialogue and deepen mutual appreciation. Singaporeans are curious and receptive, and we see cultural diplomacy as a vital complement to our strategic engagement.

How do Saudi Arabia and Singapore cooperate on Hajj services and pilgrim welfare?

The Hajj pilgrimage is a sacred journey, and we deeply value Singapore's commitment to its pilgrims. In 2025, we allocated 900 slots to Singapore, and discussions are ongoing to expand this quota in future years. We've also approved Singapore's on-site medical clinics in Mecca, ensuring that pilgrims receive timely care and support. This cooperation reflects our shared dedication to safety, dignity, and spiritual fulfilment.

Saudi Arabia recently donated dates to Singapore. What does this gesture signify?

In February 2025, the Kingdom delivered 25 tons of dates to Singapore through KSrelief, as part of the Custodian of the Two Holy Mosques' Gift Program. This annual initiative reflects our commitment to humanitarian outreach and cultural connection. The dates were received by MUIS and distributed to families across Singapore during Ramadan—a gesture that blends tradition, generosity, and shared values.



As Saudi Arabia celebrates its National Day, what message would you like to share with Singaporeans?

On the occasion of our 95th National Day, we honour our unity, progress, and global partnerships—including the one we proudly share with Singapore. I warmly invite Singaporeans to explore Saudi Arabia—not only as a destination of spiritual significance and cultural depth, but also as a thriving hub for business, innovation, and investment. Whether you're drawn to the heritage of AlUla, the ambition of NEOM, or the dynamism of Riyadh, you'll find a country that welcomes you with open arms and a forward-looking vision.

*Chargé d'Affaires of the Saudi Embassy in Singapore, Mr Salem Alshammary, met with H.E Undersecretary of the Ministry of Human Resources for Community Development, Mr Ahmed Al Majed, and the accompanying delegation participating in the 2025 Social Service Summit in Singapore.*



# The Saudi-Singapore Strategic Partnership Council

In a landmark diplomatic move, Saudi Arabia and Singapore launched their first-ever Strategic Partnership Council in January 2025. Co-chaired by Crown Prince Mohammed bin Salman and Prime Minister Lawrence Wong, the Council formalises a deepening alliance across trade, security, legal cooperation, and cultural ties—bridging Gulf ambition with ASEAN dynamism.



*On 15 January 2025, Minister for Foreign Affairs Dr Vivian Balakrishnan and Minister of Foreign Affairs of the Kingdom of Saudi Arabia His Highness Prince Faisal Bin Farhan Al Saud signed a Memorandum of Understanding on the Establishment of the Saudi Arabia-Singapore Strategic Partnership (SP) Council.*

The Memorandum of Understanding (MoU) establishing the Council was signed on 15 January 2025 at Singapore's Ministry of Foreign Affairs by Dr Vivian Balakrishnan, Minister for Foreign Affairs, Republic of Singapore and Prince Faisal Bin Farhan Al Saud, Minister of Foreign Affairs, Kingdom of Saudi Arabia. This formalised the Council's creation. During the visit, both sides reaffirmed their commitment to expanding cooperation across political, economic, defence, legal, and cultural domains. The visit also marked a continuation of high-level exchanges following PM Lee Hsien Loong's October 2023 trip to Riyadh.

In a landmark move that redefines interregional diplomacy, Singapore and Saudi Arabia formally launched the Saudi-Singapore Strategic Partnership Council on 15 January 2025. The signing of the Memorandum of Understanding (MoU) at Singapore's Ministry of Foreign Affairs marks the culmination of years of quiet engagement and signals a bold new chapter in bilateral cooperation. Co-chaired by Prime Minister Lawrence Wong and Crown Prince Mohammed bin Salman, the Council positions both nations to jointly navigate global challenges and unlock new opportunities across political, economic, and cultural domains.

This Council is historic on two fronts: it is Singapore's first strategic partnership with a Middle Eastern country, and Saudi Arabia's first in



Southeast Asia. The announcement follows Prime Minister Lee Hsien Loong's visit to Riyadh in October 2023, where the groundwork was laid for this elevated relationship. As Foreign Minister Dr Vivian Balakrishnan noted during the joint press remarks, "Our Heads of Government will meet regularly and chart strategic directions to grow our bilateral cooperation".

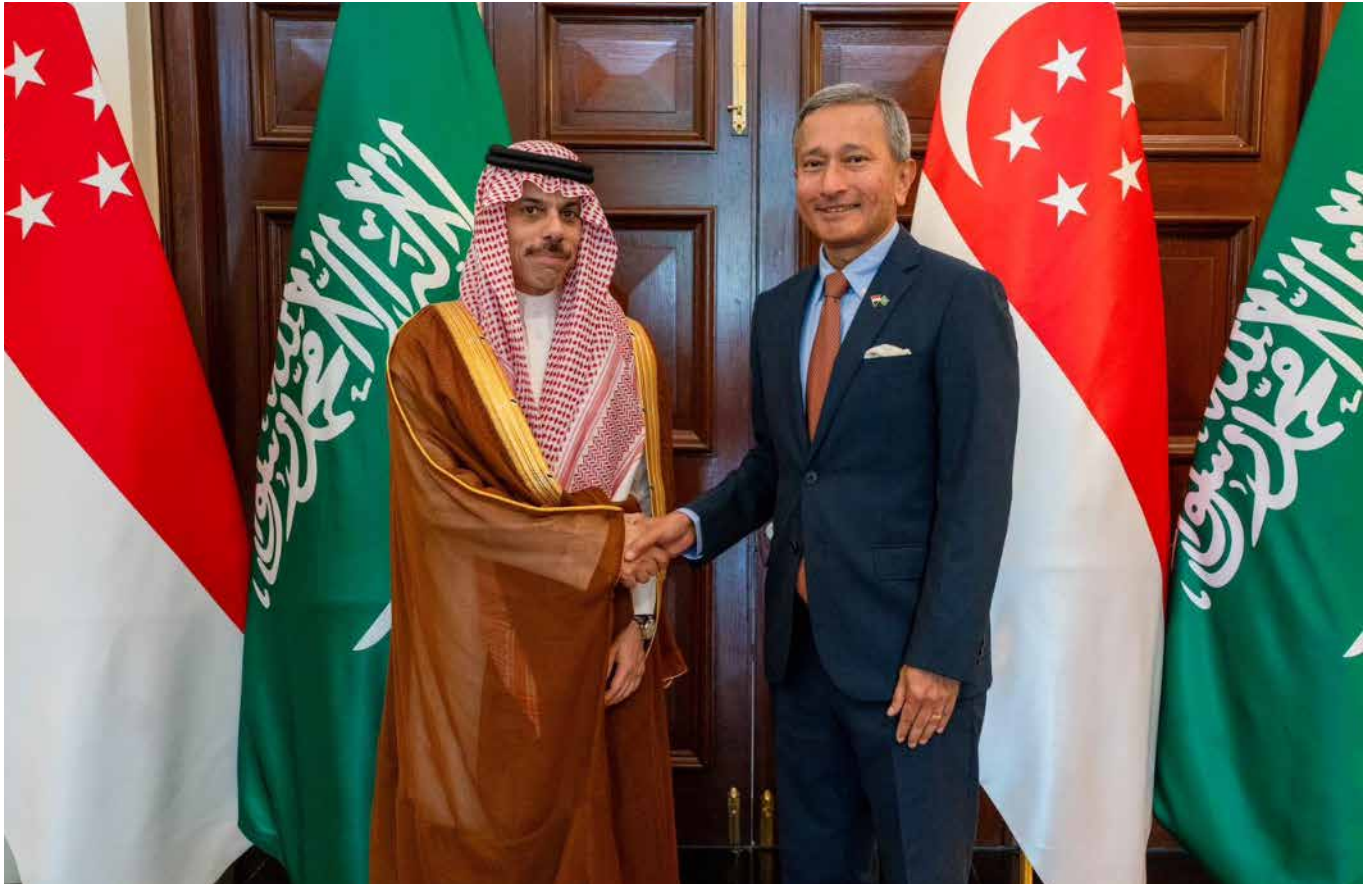
The Council will establish ministerial-level committees to advance collaboration in five key areas: political engagement, economic development, defence and security, legal frameworks, and people-to-people ties. In the 14 months since PM Lee's visit, both countries have exchanged 14 ministerial-

level visits—an average of one per month—underscoring the pace and seriousness of engagement.

Saudi Arabia is already a significant trading partner for Singapore, with bilateral trade reaching S\$10.6 billion in 2023. Major Saudi firms such as ARAMCO and SABIC have expanded their footprint in Singapore, with SABIC investing S\$220 million in a second factory earlier this year. Foreign direct investment from Saudi Arabia stood at S\$4.1 billion at the end of 2022. Prince Faisal Bin Farhan Al Saud emphasised the alignment with Saudi's Vision 2030, calling the Council “a valuable opportunity to strengthen collaboration across a range of sectors”.

Beyond economics, the partnership honours deep cultural and religious connections. Saudi Arabia's role as custodian of the Two Holy Mosques holds profound significance for Singapore's Muslim community. The Kingdom continues to work closely with MUIS to ensure the safety and well-being of Singaporean pilgrims, with ongoing discussions to increase the Hajj quota.

Both nations also share a commitment to global peace and humanitarian efforts. Saudi Arabia's role in coordinating international responses to the Gaza crisis was acknowledged by Minister Balakrishnan, who reiterated support for a negotiated two-state solution in accordance with UN resolutions.



(Left) Minister of Foreign Affairs of the Kingdom of Saudi Arabia, His Highness Prince Faisal Bin Farhan Al Saud  
(Right) Minister for Foreign Affairs of Singapore Dr Vivian Balakrishnan.

*“This Council is a valuable opportunity to strengthen collaboration across a range of sectors, including economic development, legal cooperation, and people-to-people ties.”*

*“Singapore is a trusted partner in Southeast Asia, and we look forward to deepening our engagement in ways that reflect our shared goals under Vision 2030.”*

*“The Kingdom is committed to expanding its partnerships in Asia, and this Council reflects our confidence in Singapore's leadership and regional connectivity.”*

*“Both countries reaffirmed their commitment to enhancing and diversifying bilateral trade, including through the Gulf Cooperation Council–Singapore Free Trade Agreement.”*

*“The Strategic Partnership Council will serve as a platform for regular high-level dialogue and institutional collaboration, advancing shared priorities in a rapidly evolving global landscape.”*

**- H.H. Prince Faisal bin Farhan Al Saud,  
Foreign Minister of the Kingdom of Saudi Arabia**

*“With the launch of the Saudi–Singapore Strategic Partnership Council, our Heads of Government will meet regularly and chart strategic directions to grow our bilateral cooperation.”*

*“This is Singapore's first-ever Strategic Partnership with a Middle Eastern country, and I believe we are also Saudi Arabia's first Strategic Partner in Southeast Asia.”*

*“We are building a framework that allows us to deepen and expand mutually beneficial cooperation across all fields—from trade and investment to legal and cultural ties.”*

**- Dr Vivian Balakrishnan,  
Singapore Minister for Foreign Affairs**



# Singapore and The Kingdom Of Saudi Arabia Affirm Growing Partnership at the 4th Saudi Arabia–Singapore Joint Committee Ministerial Meeting

Singapore and KSA reaffirm a robust partnership with new agreements on logistics, innovation, and vocational education



SINGAPORE'S Second Minister for Trade and Industry Dr Tan See Leng co-chaired the 4th Saudi Arabia-Singapore Joint Committee (SSJC) Ministerial Meeting with the Kingdom of Saudi Arabia's (KSA) Minister of Transport and Logistic Services Eng. Saleh bin Nasser Al Jasser. During the meeting, the co-chairs affirmed the robust partnership between the two countries and discussed potential areas of collaboration. Minister Tan said, "The Kingdom of Saudi Arabia is one of Singapore's key trading partners in the Middle East. Our economic partnership has strengthened since we started the SSJC in 2021. Since then, both countries have elevated bilateral relations to a Strategic Partnership. Looking ahead, there is strong potential for both countries to continue collaborations in areas such as connectivity, digital economy, and innovation and energy."

Singapore and KSA have enjoyed growing economic relations. In 2024, KSA was Singapore's second-largest trading partner in the Middle East and 22nd-largest trading partner in the world. The bilateral trade in goods between our countries was about S\$10.8 billion, a 1.8% increase year-on-year. In 2023, the bilateral trade in services between our countries was about S\$2.8 billion, a 19.3% increase year-on-year. As of 2023, Singapore's stock of direct investment abroad in KSA was about S\$600 million, a 276.3% increase year on year. Both have also begun negotiations to update the Bilateral Investment Treaty that entered into force in October 2007 to modernise the agreement.

Three Memorandums of Understanding (MoUs) were signed or exchanged during the meeting. These included an MoU on Cooperation in Logistics, which aims to facilitate the exchange of best practices and deepen



collaboration in logistics. Another MoU focused on port automation and sustainable supply chains, signed between PSA Ventures and Saudi Arabia's National Industrial Development and Logistics Program (NIDLP), seeks to drive innovation by supporting start-ups and developing Minimum Viable Products (MVPs). Additionally, the Implementation Programme for technical and vocational training between Singapore's Institute of Technical Education (ITE) and Saudi Arabia's Technical and Vocational Training Corporation (TVTC) aims to enhance cooperation in education and training.

Mr. Tan Soon Kim, Deputy Managing Director (Markets), Enterprise Singapore highlighted Singapore's commitment to developing solutions in the Kingdom: "There have been determined efforts by the Kingdom of Saudi Arabia to diversify its economic growth beyond the oil and gas sector. Singapore companies are showing strong interest to codevelop solutions and work with local partners across areas such as transport and logistics, renewable energy and smart city solutions. Enterprise Singapore is actively partnering relevant government and business entities in the market to identify and facilitate such opportunities for Singapore companies."

Several Singaporean companies have been expanding their presence in Saudi Arabia. PSA International, a global port group, has been a longstanding partner in Saudi Arabia's logistics sector. Mr. Vincent Ng, Regional CEO for Europe and Mediterranean, Middle East and South Asia, PSA International, remarked: "PSA is honoured to have been alongside Saudi Arabia in its commitment to foster economic growth for the region and elevate the Kingdom's position as a leading hub for international trade. Our partnership with the Public Investment



Fund and as a technical partner to Saudi Global Ports reflects our shared commitment to mutual growth and excellence. We look forward to building on our successful collaboration and further contributing to shaping the future of an integrated, resilient, and sustainable ports and logistics ecosystem in the Kingdom."

The SJ GROUP has been instrumental in key Giga projects such as NEOM, Qiddiya, and the Red Sea. Mr. Younis Bhat, General Manager of SJ Regional Headquarters, noted: "Over the past five years, SJ Group's business in the Middle East has experienced significant growth, driven largely by our involvement in transformative Giga projects in the Kingdom such as NEOM, Qiddiya and the Red Sea, with partners such as the Public Investment Fund Entities, Jeddah Airports Co., etc. The scale of our operations has grown exponentially – we have established a regional headquarters in the Kingdom and a corporate office in Jeddah. At the same time, we have made significant investments in training local talent and are proud to be recognized locally and globally for our commitment to create meaningful and real impact. The Kingdom boasts one of the largest and most dynamic project pipelines in the world that's forecasted to grow further. The government's proactive approach in welcoming foreign companies has also created an environment of collaboration and opportunity. We will continue to support its upcoming programs associated with Expo 2030 and FIFA World Cup 2034 and other Giga projects. We also hope to work closely with entities such as the Ministry of Trade and Industry, and Enterprise Singapore to foster greater connections

with in-market partners and explore projects in areas including Healthcare, Energy and Transportation."

The Swan & Maclaren Group (SMG) is making significant contributions to Saudi Arabia's built environment, particularly in lighting solutions. Mr Robert Yap, Executive Chairman of Swan & Maclaren Group and EXCO Chairman of C2R Arabia, commented: "Since 2022, Swan & Maclaren Group (SMG), through our subsidiary SM C2R, has been contributing to Saudi Arabia's evolving landscape with world-class lighting and illumination solutions. Our involvement in the Six Flags Theme Park in Qiddiya highlights our expertise in delivering innovative and high-impact design. In 2025, we are strengthening our commitment with the formation of C2R Arabia – a strategic partnership between SM C2R and Advanced Lighting Company based in Saudi Arabia – focused on providing lighting solutions in the region looking ahead, SMG is also exploring opportunities beyond lighting to bring a broader range of design, technology, and engineering solutions to the built environment. With the strong support of Enterprise Singapore and our local partners, we are excited to contribute to Saudi Arabia's Vision 2030 and the future of its urban development."

The engagement between Singapore and Saudi Arabia reflects a commitment to fostering economic growth, innovation, and sustainability, further reinforcing Saudi Arabia's position as a global investment and business hub.

HAPPY NATIONAL DAY  
**Saudi Arabia**

FROM



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# Minister Masagos Visits Saudi Arabia for Religious and Community Engagements

In January 2025, Minister Masagos Zulkifli visited Saudi Arabia as part of a broader Middle East trip focused on religious affairs and community outreach. His engagements included finalising Hajj arrangements, meeting Singaporean students in Madinah, and discussing developments in Singapore's Islamic education and asatizah sector. The visit coincided with the launch of the Saudi–Singapore Strategic Partnership Council.



**M**inister Masagos met with Saudi Arabia's Minister of Hajj and Umrah, Dr. Tawfiq bin Fawzan Al-Rabiah, to confirm Singapore's Hajj quota for 2025, which was set at 900 pilgrims. The meeting also addressed operational planning and future quota considerations.

He held discussions with the Mayor of Makkah, Musad Abdulaziz Aldaood, and the Governor of Taif, Prince Saud Bin Nahar Bin Saud Bin Abdulaziz, focusing on community support for Singaporeans in the region. Minister Masagos also met with Singaporean students studying at the Islamic University of Madinah, following earlier engagements in Cairo with students at Al Azhar University. In Cairo, around 170 Singaporean students are enrolled in undergraduate and graduate programs, while more than 40 are studying in



Madinah. Discussions with students covered developments in Singapore's Malay/Muslim community, including the establishment of the Singapore College of Islamic Studies, which will welcome its first cohort in 2028.

Students expressed interest in the college as a future platform for religious scholarship tailored to Singapore's context. Updates were also shared on MUIS initiatives, including the Common Salary Guidelines and the implementation of recommendations from the Committee on Future Asatizah. These efforts aim to professionalise the asatizah sector and strengthen Islamic religious institutions in Singapore. Minister Masagos assured students that MUIS will continue to support the development of the sector and welcomed their future contributions to the community.

The visit took place alongside the launch of the Saudi–Singapore Strategic Partnership Council, co-chaired by Prime Minister Lawrence Wong and Crown Prince Mohammed bin Salman, which formalises cooperation across economic, political, and religious domains.



# Defense and Policy Talks During Minister's Visit

The then Senior Minister Mr. Teo Chee Hean visited Saudi Arabia in December 2024, as part of a regional tour focused on defense, security, and strategic cooperation. His meetings with senior Saudi leaders reinforced bilateral ties and explored collaboration.



From 30 November to 2 December 2024, former Senior Minister Mr. Teo Chee Hean visited Riyadh, Saudi Arabia, where he met with key Saudi leaders to discuss bilateral cooperation and regional developments. His engagements included meetings with Minister of Defense HRH Prince Khalid Bin Salman Bin Abdulaziz Al Saud, Minister of the National Guard HRH Prince Abdullah Bin Bandar Bin Abdulaziz Al Saud, Minister of State for Foreign Affairs and Climate Envoy Adel Al Jubeir, and Vice Minister of Interior Dr Nasser Al Dawood.

In his meeting with Minister of Defense Prince Khalid Bin Salman, discussions focused on shared defence and security challenges, including counter-radicalisation and regional stability. Both sides acknowledged the importance of closer cooperation in these areas. With Minister of the National Guard Prince Abdullah Bin Bandar, Mr. Teo noted that there remained significant scope to expand collaboration in defence and internal security. His exchange with Minister Adel Al Jubeir covered regional and international

developments, including the situation in Gaza and broader Middle East dynamics. Both leaders expressed shared interests in promoting peace, stability, and climate resilience. In discussions with Vice Minister of Interior Dr Nasser Al Dawood, both sides reaffirmed the close security cooperation that underpins Singapore–Saudi relations.

Mr. Teo also met with Dr Abdulaziz Sager, Chairman of the Gulf Research Centre, where they exchanged views on regional trends and explored avenues for broader collaboration in research and policy dialogue.

Reflecting on the visit in a social media post, Mr. Teo wrote, “As Saudi Arabia undergoes rapid transformation under Vision 2030, new opportunities will emerge for both countries to pursue win-win projects. Singapore’s strengths in innovation, governance, and connectivity can play a complementary role in supporting the Kingdom’s ambitions.”



# Economic Opportunities and Partnerships: Minister Al-Khorayef's Singapore Visit Highlights

In an exclusive interview with Ms. Nomita Dhar, Publisher & Editor-in-Chief of IN Diplomacy, Minister of Industry and Mineral Resources H.E. Bandar bin Ibrahim Al-Khorayef discusses Saudi Arabia's strategy to enhance industrial collaboration with Singapore, focusing on special economic zones, investment opportunities, and the role of women in the workforce.



*H.E. Bandar bin Ibrahim Al-Khorayef,  
Minister of Industry and Mineral Resources.*

**M**inister of Industry and Mineral Resources, H.E. Bandar bin Ibrahim Al-Khorayef, commenced his official visit to the Republic of Singapore on September 1, 2024. This visit, lasting until September 8, is a key component of the Minister's broader East Asian economic tour, which also includes China. The visit aims to fortify industrial ties between Saudi Arabia and Singapore, highlighting mutual opportunities in various sectors.

Singapore has proven to be a reliable player in trade and logistics, with a strong manufacturing sector representing 20% of GDP. How do you see the relationship evolving? And tell me more about the special economic zones in Saudi Arabia.

Singapore has done well, but it's time to look beyond Southeast Asia. There are opportunities to bring manufacturing and exports to our region and use it as a gateway to Africa. In Saudi Arabia, we are creating special economic zones tailored to global players. These

zones focus on sectors like digital, mining, and food processing, taking advantage of our strategic location and resources. We've established four zones, each with a unique focus. For example, one zone is dedicated to digital industries, and another to mining, which includes the largest shipbuilding yard and rig manufacturing. Another zone, strategically located near Africa, is focused on food processing. These zones are designed to create clusters of industries that can grow and attract global players.

**What message do you have for Singaporean investors?**

I have three messages for Singaporean investors. First, if you have a business, focus on growth and localisation. Second, understand the competitive advantages Saudi Arabia offers, from energy resources to a young population. Third, consider Saudi Arabia not just as a market but as a gateway to the region. We are focusing on creating a manufacturing base built on talent, advanced manufacturing, AI, and other high-value industries.

**Do you foresee collaboration with Singapore in the area of human resources and capital development? Additionally, mining seems to be an important sector for Saudi Arabia. Can you elaborate on the opportunities there?**

Human capital is crucial for our growth. We have a program led by His Royal Highness, the Crown Prince, that focuses on education, training, and skill development. We're addressing gaps in our ecosystem by bringing in institutions from abroad and sending our people overseas for training. This presents significant opportunities for Singaporean companies to contribute to this sector. Regarding mining, our strategy centres on understanding our resources, streamlining the ecosystem, and linking mining to industry. We've significantly updated our resource estimates and established a transparent, investor-friendly mining law. Additionally, we're connecting mining to global industries through initiatives like the Future Minerals Forum, which brings stakeholders together.

**Women's opportunities in Saudi Arabia have been evolving rapidly. How is your ministry contributing to this change, and what is Saudi Arabia doing in terms of sustainability and transportation?**

As a father of four daughters, I am personally committed to advancing women's opportunities in Saudi Arabia. We are rapidly expanding opportunities in education and the workplace, having



already surpassed some of our 2030 targets. Our focus on technology-driven industries is making these opportunities more accessible and appealing to women, and we have established a women's council for mining to support women in this sector, especially in remote areas. Additionally, Saudi Arabia is dedicated to sustainability through major projects in renewables and hydrogen, exploring new technologies, and contributing to the global supply of critical minerals. Our transportation efforts include developing a comprehensive railway network and enhancing public transportation in rapidly growing cities.

During his stay, several high-profile leaders engaged with Minister Al-Khorayef, including H.E. Dr. Tan See Leng, Minister for Manpower and Second Minister for Trade and Industry Singapore, Mr. Png Cheong Boon, Chairman of EDB Singapore, Mr. Lee Chuan Teck, Chairman of Enterprise Singapore, Mr. Frederick Chew, CEO of the Agency for Science, Technology and Research (A\*Star), Mr. Lennon Tan, President of Singapore Manufacturing Federation and its member companies, Mrs. Yi Ning Tay, Head of Asia Pacific Innovation Center at DHL Customer Solutions & Innovation, Mr. David Tan, Assistant CEO at JTC, Mr. Vinesh Natali, Global Head for Industry 4.0 and Mr. Philip Tan, Managing Director of Meinhardt Planners, Mr. Ong Kim Pong, Group CEO of PSA International, Mr. Vincent Chong, Group President and CEO of ST Engineering, and Mr. Chia Song Hwee, Deputy CEO of Temasek Holdings.

Minister Al-Khorayef's Engagements underscored Saudi Arabia's commitment to creating special economic zones tailored to global players, with a focus on sectors like digital industries, mining, and food processing.





# Saudi–Singapore Water Partnership Expands in 2025

In January 2025, Saudi Arabia and Singapore advanced their cooperation in water management through a series of focused meetings, joint events, and technical exchanges. The Saudi delegation, led by Eng. Abdullah bin Ibrahim Al-Abdulkarim, President of the Saudi Water Authority, participated in Singapore International Water Week, held from 23 to 25 June 2025 at the Singapore EXPO, and co-hosted the inaugural Saudi–Singapore Water Conference.



In January 2025, Saudi Arabia and Singapore advanced their cooperation in water management through a series of focused meetings, joint events, and technical exchanges. Led by Eng. Abdullah bin Ibrahim Al-Abdulkarim, President of the Saudi Water Authority, the Saudi delegation participated in Singapore International Water Week, held from 23 to 25 June 2025 at the Singapore EXPO, and co-hosted the inaugural Saudi–Singapore Water Conference. Discussions with Singapore’s Senior Minister of State Dr. Amy Khor and PUB CEO Ong Tze-Ch’i in focused on resource efficiency, infrastructure planning, and long-term sustainability. “Saudi Arabia and Singapore face different water challenges, but we share a common goal: to build systems that are efficient, secure, and future-ready,” said Eng. Al-Abdulkarim.

The Saudi delegation presented its national water strategy, including developments in desalination, wastewater reuse, and digital transformation. Four memorandums of understanding were signed, covering technical training, joint research, and institutional collaboration. One agreement formalised cooperation between the Saudi Water Academy and Singaporean water institutes.



**Best Wishes to  
the Kingdom of Saudi Arabia  
on the occasion of its  
95th National Day**



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Saudi Arabia's role in global water dialogue was further highlighted by its hosting of two major events in Riyadh: the Naq'a'a Desalination and Water Innovation Forum, scheduled for 13–14 October 2025, and the Saudi Water Partnership Company Forum, to be held on 2–3 November 2025 at the Four Seasons Hotel. These forums will convene government officials, private sector leaders, and international experts to discuss infrastructure development, public–private partnerships, and investment opportunities in the Kingdom's expanding water sector.

In addition, the Saudi–Singapore Water Forum, organised by the Singapore Water Association, is set to take place on 24 January 2025 at the Mandarin Oriental Hotel in Singapore. This upcoming event will provide a focused platform for both countries to exchange insights, showcase innovations, and explore new areas of collaboration in water governance and technology.

We are not here just to observe—we are here to partner,” said Eng. Al-Abdulkarim during the conference. The visit also coincided with Singapore's 60th year of independence. In a message conveyed to the Singaporean leadership, King Salman bin Abdulaziz Al Saud offered congratulations and affirmed the Kingdom's commitment to strengthening bilateral ties. The engagements reflected a practical and forward-looking partnership, grounded in shared priorities and mutual respect.



Source: Saudi-Singapore Business Forum 24th Jan 2025

Saudi Arabia's presence at SIWW and its leadership in upcoming forums signal a growing interest in long-term collaboration with Singapore. As both nations address the challenges of climate change, urban growth, and water security, their partnership offers a model for constructive engagement and shared learning.



# Singapore and Saudi Arabia Sign MOUs to Strengthen Legal Cooperation

Singapore and Saudi Arabia have formalised two legal cooperation agreements between 2024 and 2025, enhancing judicial collaboration, dispute resolution, and competitiveness as part of their growing strategic partnership.



Singapore and the Kingdom of Saudi Arabia have significantly expanded their legal and judicial cooperation through a series of strategic agreements signed between 2024 and 2025. These developments reflect a broader commitment to institutional reform, economic resilience, and the strengthening of bilateral ties under the Saudi–Singapore Strategic Partnership framework.

On 5 August 2024, Singapore’s Minister for Home Affairs and Law, Mr K Shanmugam, signed a Memorandum of Understanding (MOU) with Saudi Arabia’s Minister of Justice, His Excellency Dr. Walid bin Mohammed Al-Samaani. The agreement focused on

enhancing legal and judicial collaboration, particularly in the areas of international dispute resolution, legal education, and capacity building. Minister Shanmugam described the MOU as a timely step forward, noting that “Singapore and Saudi Arabia enjoy excellent bilateral ties. Our relations were elevated to a strategic partnership last year. This MOU will strengthen our collaboration. We look forward to more exchanges in the legal and judicial field.”

Building on this momentum, a second MOU was signed virtually on 25 May 2025 between Singapore’s Ministry of Law and Saudi Arabia’s National Competitiveness Center (NCC). The signing ceremony involved Singapore’s Minister for Law, Mr Edwin Tong SC, and Saudi Arabia’s Minister of Commerce,

His Excellency Dr Majid Al-Kassabi. This agreement aims to enhance competitiveness and legal sector development through knowledge exchange, institutional partnerships, and capacity building. It covers a wide range of areas including legislative reform, electronic legal systems, commercial arbitration, and regulatory best practices. Minister Tong noted that this was the third MOU signed with Saudi Arabia in two years, adding that “the agreement will strengthen our strategic partnership through knowledge sharing and exchange of experiences, and bring more opportunities to our businesses and legal practitioners.”

These legal agreements align closely with Saudi Arabia’s Vision 2030 agenda and its

preparations for global events such as Expo 2030 and the FIFA World Cup 2034. They also reflect Singapore’s role as a trusted partner in legal innovation and governance. Together, the MOUs mark a new chapter in bilateral cooperation—one that is grounded in mutual respect, institutional excellence, and a shared ambition to shape future-ready legal ecosystems.

# Invest in Health: Catalysing the Future of Global Care in Riyadh

From 27–30 October 2025, Riyadh becomes the epicenter of healthcare transformation. The Global Health Exhibition at the Riyadh Exhibition and Convention Center (Malham) convenes over 105,000 professionals, 2,000 brands, 1,000 investors, and 500 speakers to reimagine the healthcare economy. Under the banner Invest in Health, this landmark event transcends trade show conventions—offering a strategic platform where innovation meets investment, and policy meets practice.

Global Health  
Exhibition



27-30 October 2025  
Riyadh Exhibition & Convention  
Center (Malham), Saudi Arabia



sector's most pressing challenges. The addition of Wellness and Disposables as new categories signals a strategic shift toward preventive care and sustainable innovation—underscoring the growing importance of lifestyle integration and environmental responsibility in healthcare delivery.

Beyond the exhibition floor, the event's expert-led conferences offer a powerful agenda for change. The Leaders Summit convenes policymakers and innovators to spotlight the investments and technologies driving systemic transformation. The Medical Excellence Forum provides a platform for clinical leadership, personalised medicine, and workforce development. Meanwhile, the Digital Health Forum tackles digital bottlenecks and accelerates patient-centric innovation, and the Investor x Venture Forum bridges capital and capability across the healthcare ecosystem.

Saudi Arabia's hosting of the Global Health Exhibition is emblematic of its broader commitment to health sector reform and global engagement. With 20+ country pavilions and representation across public and private sectors, the event fosters real-world partnerships that transcend borders and disciplines. It is a space where ideas are not only exchanged but activated—where innovation is matched with investment, and ambition with accountability.

Invest in Health is more than a theme—it is a call to action. As Riyadh welcomes the world, the Global Health Exhibition 2025 invites stakeholders to co-create a future where care is accessible, sustainable, and driven by collaboration. In doing so, it reaffirms a simple yet powerful truth: investing in health is investing in humanity.

**F**rom 27–30 October 2025, Riyadh will host one of the world's most consequential healthcare gatherings—the Global Health Exhibition—at the Riyadh Exhibition and Convention Center (Malham). Under the theme Invest in Health, this landmark event brings together over 105,000 healthcare professionals, 2,000 exhibiting brands, 1,000 investors, and 500 global speakers. It is not merely a showcase of innovation, but a strategic platform where investment, policy, and technology converge to shape the future of care.

The Exhibition arrives at a pivotal moment. As health systems worldwide recalibrate in the wake of global disruptions, the need for integrated, resilient, and equitable healthcare economies has never been more urgent. Riyadh, with its ambitious Vision 2030 agenda, offers fertile ground for this transformation—positioning itself as a nexus for global health dialogue and cross-sector collaboration.

At the heart of the Exhibition are ten healthcare focus fields that reflect the multidimensional nature of modern care. From life sciences and medical devices to digital health and government services, each domain invites stakeholders to engage with the



# Singapore Expands Sectoral Engagements with Saudi Arabia

Singapore's enterprise engagement with Saudi Arabia gained momentum in 2025 through a series of coordinated missions, strategic dialogues, and sectoral partnerships. Led by Enterprise Singapore, the Singapore Business Federation (SBF), and supported by the Ministry of Trade and Industry (MTI); these efforts connected Singapore firms with key stakeholders from Saudi Arabia's Vision 2030 projects, unlocking opportunities in infrastructure, logistics, healthcare, and urban innovation, according to Enterprise Singapore's official posts and mission updates.



Enterprise Singapore's Deputy Managing Director Soon Kim Tan's business trip Saudi Arabia. (Enterprise Singapore Social Media)



Enterprise Singapore's Built Environment Business Mission with a delegation of Singapore companies to Saudi Arabia. (Enterprise Singapore Social Media)

Singapore's engagement with Saudi Arabia in 2025 reflected a multi-sectoral approach to bilateral cooperation. Enterprise Singapore led a Built Environment Business Mission to the Kingdom, connecting Singapore firms with stakeholders from major urban projects including Diriyah Gate, Qiddiya, New Murabba, King Salman Park, and ROSHN. The delegation explored opportunities in architecture, urban planning, contech, facilities management, and smart city technologies. Discussions also included market entry strategies and project pipelines, with input from ecosystem enablers such as TMF Group and MEED.

In the healthcare sector, Singapore-based healthtech firm EyRIS signed a memorandum of understanding with Al-Dawaa Medical Services Co., one of Saudi Arabia's largest pharmacy chains. The partnership will

deploy AI-based retinal screening technology across the Kingdom, starting in the Eastern Province. The initiative was supported by Enterprise Singapore and presided over by Singapore's Ambassador to Saudi Arabia, Mr. Premijit Sadasivan.

Enterprise Singapore also hosted a delegation from Saudi Arabia's National Industrial Development and Logistics Program (NIDLP), led by CEO Suliman Almazroua. The meeting focused on manufacturing, logistics, and startup development, with both sides exchanging perspectives on innovation and industrial transformation. The session included informal engagement over a Singapore-style breakfast, reflecting the growing familiarity between institutional partners.

The fourth Saudi-Singapore Joint Committee Ministerial Meeting was held in Singapore in February, co-chaired by Dr. Tan See Leng and Minister Saleh bin Nasser Al-Jasser. The meeting reviewed progress in transport,



Enterprise Singapore hosted a delegation from Saudi Arabia's National Industrial Development and Logistics Program (NIDLP) to Singapore

energy, water, food, and technology sectors. It also saw the signing of two memoranda of understanding and one implementation agreement in logistics, port automation, and technical training.

Complementing these efforts, the Singapore Business Federation convened a La Kopi seminar in Riyadh, bringing together business leaders and Saudi officials to discuss industrial partnerships, regulatory frameworks, and technology deployment. The session

focused on infrastructure-linked manufacturing, digital solutions, and market access under Vision 2030's giga-projects.

Together, these engagements reflect a coordinated strategy to support Singapore enterprises expanding into Saudi Arabia's evolving economy.

# SABIC Opens Multi-million-dollar ULTEM™ Resin Manufacturing Facility in Singapore

Saudi Basic Industries Corporation (SABIC) has officially opened its new \$220 million ULTEM™ thermoplastic resin manufacturing facility in Singapore. The site is SABIC's first in Asia to produce high-performance resin for sectors such as EVs, aerospace, and healthcare. The launch reinforces Singapore's role as a regional chemicals hub and supports national goals for energy transition and sustainability.



Eng. Abdulrahman Al-Fageeh, CEO, SABIC, said, "We're excited to leverage SABIC's advanced manufacturing capabilities to produce one of the world's most advanced plastics in Singapore. The ULTEM resin facility reflects our long-term commitment to the region's high-tech economies and advanced manufacturing sectors, supporting the growth of advanced applications. Singapore's widely networked trade agreements also provide us with competitive access to markets in the region."

Lim Wey Len, Executive Vice President, Singapore Economic Development Board, said, "The opening of SABIC's new ULTEM plant reflects its confidence in Singapore as a hub to capture the growing demand for high-performance specialty chemicals in Asia. We look forward to how the new plant's advanced manufacturing capabilities will boost our chemicals sector to meet customers' needs in growth areas such as mobility and electronics. We continue to welcome like-minded partners like SABIC to invest in our talent and capabilities here in Singapore, to create cutting-edge material solutions for the world."

## SABIC's role in Singapore

SABIC has empowered its workforce by enabling global knowledge transfer and upskilling local talent to effectively manage the production of one of the most technologically advanced plastics in the world. This holistic approach to the expansion integrates human capital development and leverages global expertise to establish an Asian hub built on a foundation of regional talent.

SABIC's advanced materials have become integral to Singapore's leadership in sustainable, high-tech manufacturing, extending to the automotive, healthcare, and telecommunications sectors through the application of high-performance ULTEM™ resin.

With strong support from the Singapore government, the new facility benefits from the nation's strategic position as a regional hub and its extensive free trade agreements network, enabling SABIC to efficiently serve the region.



**S**ABIC, a global diversified chemicals company, announced in November 2024 the official launch of its new US\$170 (\$220) million ULTEM™ resin manufacturing facility in Singapore, marking the company's first advanced specialty chemical manufacturing facility in the region producing the high-performance thermoplastic, ULTEM™ resin. The new facility is a strategic move to support SABIC's goal of increasing global ULTEM™ specialty resin production by more than 50%, responding to the growing demand from high-tech and manufacturing industries in the Asia-Pacific region, including Japan and China.

The facility opening was officiated by Ms. Low Yen Ling, Senior Minister of State for the Ministry of Trade and Industry (MTI) and Ministry of Culture, Community and Youth (MCCY), Eng. Khalid H. Al-Dabbagh, Chairman of the Board of Directors of SABIC, Eng. Abdulrahman Al-Fageeh, SABIC Chief Executive Officer, and Mr. Omar Al-Harthi, Deputy Head of Mission, Embassy of the Kingdom of Saudi Arabia in Singapore.

Supported by the Singapore Economic Development Board (EDB), the new Singapore facility reinforces SABIC's commitment to localize a reliable supply of high performance materials that support complex and demanding supply chain requirements.

Ms. Low Yen Ling, Senior Minister of State for the Ministry of Trade and Industry (MTI) and Ministry of Culture, Community and Youth (MCCY) said, "The opening of SABIC's new facility underscores Singapore's role as a gateway to Asia and a leading hub for the chemicals industry."

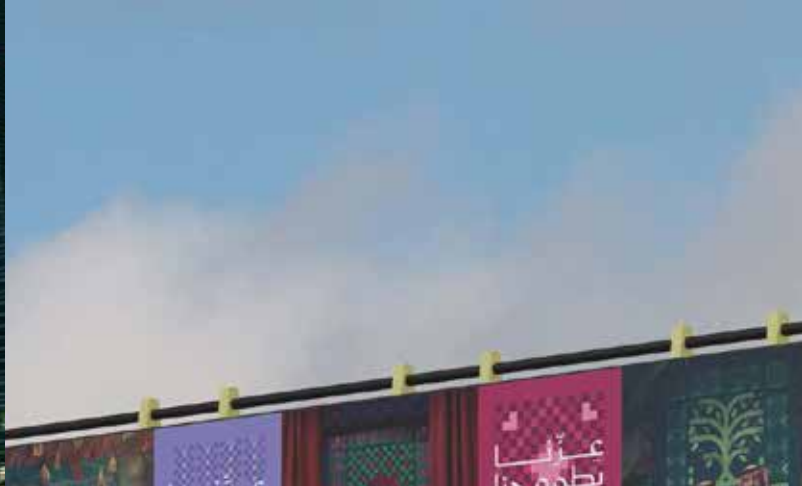


# BRAND

## 95th Saudi Nat

### Our Pride Lies in O

September 23 marks Saudi Arabia's 95th National Day, commemorating the late King Abdulaziz Al Saud. Officially declared a public holiday in 2005 by the late King Abdulaziz Al Saud, the day is a celebration of heritage and progress. Cities across the Kingdom host fireworks, air shows, and cultural performances. Citizens wear green and white, and landmarks come alive with storytelling and music. The day reflects Saudi Arabia's vision for the future. The identity for Saudi National Day 2025, "Our Pride is in Our Heritage," is the work of the General Entertainment Authority (GEA) and features symbolic visuals and six cultural values that define the Kingdom. Each value comes with a symbol. Together, they create a full picture of Saudi Arabia's vision for 2030 and Hospitality. Here are some snapshots of the lively event.





# ING

## tional Day

### Our Nature

the Kingdom's unification in 1932 under King Abdulaziz  
allah, it has since evolved into a nationwide celebration  
ws, folklore performances, and exhibitions spotlighting  
e, businesses launch themed campaigns, and cultural  
bia's enduring pride, shared values, and bold aspirations  
ur Nature", was revealed by the General Entertainment  
highlight the Kingdom's heritage and ambitious spirit.  
di pride. Generosity, Authenticity, Ambition. Solidarity,





# Singapore Bids Farewell to 2025 Hajj Pilgrims in a Ceremony at Changi Airport

Saudi Chargé d'Affaires joins Singaporean leaders in send-off for departing pilgrims.

**S**audi Singaporean pilgrims embarking on the 2025 Hajj pilgrimage were honoured at a farewell ceremony held at Changi Airport, attended by H.E. Salem Alshammari, Chargé d'Affaires of the Saudi Embassy in Singapore. The event was organised under the patronage of the Acting Minister for Muslim Affairs and the Mufti of Singapore.

The ceremony marked a significant moment for both departing pilgrims and the broader Muslim community in Singapore. Hajj, one of the five pillars of Islam, is a deeply meaningful spiritual journey undertaken by Muslims from around the world. For Singaporean Muslims, it represents a once-in-a-lifetime opportunity for reflection, devotion, and unity.

Singapore is sending hundreds of pilgrims to Saudi Arabia this year. All participants have undergone health screenings, preparatory courses, and logistical briefings to ensure their readiness. The Saudi authorities, under the Ministry of Hajj and Umrah, have launched comprehensive services to receive international pilgrims this season, including enhanced accommodation, digital platforms for visa and logistics management, and on-the-ground medical and security support.



The farewell ceremony served as a moment of reflection and unity, as families, officials, and community members gathered to support the pilgrims embarking on their sacred journey. It also underscored the strong bilateral ties between Singapore and Saudi Arabia, highlighting the collaborative efforts undertaken to ensure a safe and spiritually fulfilling experience. The presence of both Singaporean and Saudi officials reflected a shared commitment to supporting the well-being of pilgrims during this significant religious undertaking.

# Saudi Arabia Welcomed Over 1.6 Million Pilgrims for Hajj 2025

Massive turnout in Makkah marked a smooth and successful Hajj season for over 1.6 million worshippers.

**S**audi Arabia successfully concluded the 2025 Hajj pilgrimage with a remarkable turnout of 1,673,230 pilgrims, according to data released by the General Authority for Statistics (GASTAT).

The annual pilgrimage, which took place in early June, saw 1,506,576 international pilgrims entering the Kingdom through air, land, and sea. Of those, a significant 1.4 million arrived via airports, underscoring the efficiency of Saudi Arabia's logistical and immigration systems. Another 166,654 pilgrims were Saudi nationals or residents performing Hajj domestically.

This year's Hajj also recorded a near-equal gender distribution, with 877,841 male and 795,389 female pilgrims, a testament to growing accessibility and inclusivity in the Kingdom's religious tourism sector.

A notable highlight was the continued implementation of the Makkah Route Initiative, which benefitted 314,337 international pilgrims—around 21% of the total arrivals from abroad. The initiative, active since 2017, streamlines visa issuance, customs, and health checks in the pilgrims' countries of origin, easing their journey and experience upon arrival in Saudi Arabia.

The figures were compiled using administrative records provided by the Ministry of Interior, following a refined methodology that GASTAT has employed over the past five years. This approach ensures high data accuracy, reflecting the Kingdom's commitment to continual improvement in service delivery.

President of GASTAT, Dr. Fahad bin Abdullah Aldossari, expressed gratitude to the Saudi leadership for their efforts in ensuring the success of this year's Hajj. "We extend our sincere appreciation to the Custodian of the Two Holy Mosques, King Salman bin Abdulaziz Al Saud, and to His Royal Highness



Prince Mohammed bin Salman bin Abdulaziz Al Saud, Crown Prince and Deputy Prime Minister, for their unwavering support and comprehensive care provided to the pilgrims," said Dr. Aldossari.

Behind the scenes, a dedicated workforce of over 420,000 personnel from public, private, and security sectors supported the pilgrims throughout their spiritual journey. In addition, 34,540 volunteers collectively contributed over 2.1 million hours of service across the holy sites, further highlighting the Kingdom's robust infrastructure and hospitality capabilities.

Saudi Arabia's successful management of Hajj 2025 reaffirms its leadership in hosting one of the largest annual religious gatherings in the world, combining traditional hospitality with state-of-the-art logistics to ensure safety, comfort, and a spiritually fulfilling experience for all.

# Saudi Envoy Joins Mosque Bicentennial Celebration

On 28 August 2025, Masjid Sultan marked 200 years of spiritual and civic heritage with the launch of its commemorative book, *The Grand Mosque of Singapore*. The event was attended by President Tharman Shanmugaratnam and Saudi Chargé d'Affaires Mr. Salem Al Shammary, reflecting the mosque's regional significance and its role in fostering cultural and diplomatic ties.

**H**eld within the historic grounds of Masjid Sultan, the bicentennial book launch ceremony celebrated two centuries of the mosque's contributions to Singapore's Muslim community and civic life. The commemorative volume, *The Grand Mosque of Singapore*, is a 440-page hardbound publication that offers fresh insights into the mosque's founding, leadership, and evolving role in society. According to Wardah Books, the book reveals that Masjid Sultan's origins date back to 1819—earlier than the previously accepted 1824—highlighting Sultan Hussain Shah's personal commissioning of the original structure. The book is structured around two thematic sections: "Dome of Leadership," which explores the legacies of sultans, trustees, and imams; and "Dome of Community," which documents the mosque's role in cultural placemaking, women's contributions, and service innovation. It also details Masjid Sultan's adoption of ISO 9001 standards, positioning it as a model for quality and governance in religious institutions.

The launch was graced by President Tharman Shanmugaratnam as Guest of Honour, alongside diplomats, historians, and community leaders. Among them was H.E. Mr. Salem Al Shammary, Chargé d'Affaires of the Royal Embassy of Saudi Arabia in Singapore, whose



presence reflected Saudi Arabia's recognition of shared Islamic heritage and its commitment to cultural diplomacy in Southeast Asia.

The bicentennial celebration included a gala dinner, community carnival, and lecture series, reinforcing Masjid Sultan's enduring role as a spiritual and civic landmark. The event underscored the importance of interfaith dialogue, historical preservation, and regional engagement in shaping inclusive narratives for future generations.

## Saudi Arabia Donates 25 Tons of Dates to Singapore Through KSrelief

The King Salman Humanitarian Aid and Relief Center (KSrelief) has delivered 25 tons of dates to Singapore, strengthening humanitarian ties and cultural goodwill.

**T**he King Salman Humanitarian Aid and Relief Center (KSrelief) delivered 25 tons of dates as a gift from the Kingdom of Saudi Arabia to the Republic of Singapore.

Representing KSrelief, then Chargé d'Affaires at the Saudi Embassy in Singapore, Mashael Al-Shamari, officially handed over the aid to the Chief Executive Officer of the Islamic Religious Council of Singapore (MUIS), Kadir Maideen. The handover ceremony took place at the MUIS headquarters in Singapore, attended by a KSrelief delegation and key representatives from both sides.

This initiative is part of Saudi Arabia's ongoing humanitarian efforts to support friendly and brotherly nations, ensuring that essential aid reaches those most in need. The donation underscores the strong diplomatic and humanitarian ties between Saudi Arabia and Singapore, reflecting a shared commitment to global relief efforts.

KSrelief continues to play a vital role in international aid, delivering food supplies, medical assistance, and emergency relief to countries worldwide. This latest contribution of dates aligns with its mission to enhance food security and support communities during key religious and cultural occasions.





# In the Spotlight

## Saudi Arabia's Entertainment Sector

In recent years, Saudi Arabia has emerged as one of the most dynamic entertainment hubs in the Middle East. From music festivals that pulse with youthful energy to films that explore the Kingdom's evolving narratives, the sector reflects a society in motion. As the Kingdom continues to invest in creativity, openness, and global engagement, its entertainment industry will remain a powerful lens through which the world understands the new Saudi Arabia: ambitious, dynamic, and ready for its close-up.



These investments serve multiple purposes: they attract tourism, generate revenue, and project a modern image of the Kingdom. More importantly, they inspire domestic enthusiasm and participation, with grassroots programs and youth engagement becoming integral to the sports agenda.

While international partnerships have accelerated growth, Saudi Arabia is equally focused on cultivating homegrown talent. Initiatives like the Music Commission and the Theater and Performing Arts Commission provide training, funding, and platforms for Saudi artists to thrive. The Misk Foundation, founded by Crown Prince Mohammed bin Salman, supports creative entrepreneurship and cultural education.

### Economic Impact and Future Outlook

The entertainment industry's contribution to Saudi Arabia's non-oil GDP has grown steadily, with billions invested in infrastructure, content creation, and event management. The sector is expected to generate over 100,000 jobs by 2030, spanning everything from production and logistics to marketing and hospitality.

One of its key pillars is the development of a thriving cultural and entertainment sector that contributes to GDP, creates jobs, and enhances quality of life. The General Entertainment Authority (GEA), established in 2016, has played a key role in this transformation—licensing events, attracting international talent, and investing in infrastructure.


In less than a decade, the Kingdom has gone from hosting zero public concerts to welcoming several global icons. Saudi Arabia's entertainment calendar is now packed with high-profile events that rival global standards. The Riyadh Season, launched in 2019, has become a flagship initiative, drawing millions of visitors with its blend of concerts, theatrical performances, culinary showcases, and sporting events. In 2024 alone, Riyadh Season attracted over 15 million attendees and generated billions in revenue.

Other standout events include the MDLBEAST Soundstorm music festival, which has positioned Saudi Arabia as a regional leader in electronic music, and the Red Sea International Film Festival, which has become a platform for Arab filmmakers and global cinema alike.

Since the reopening of cinemas in 2018 the film industry has grown exponentially, with over 100 cinemas now operating across the country. Saudi filmmakers are gaining international recognition, with works like Haifaa Al-Mansour's *Wajda* and Abdulmohsen Aldhabaan's *Last Visit* earning acclaim at global festivals.


The Red Sea Film Festival, held annually in Jeddah, not only showcases regional talent but also fosters industry development through grants, mentorship, and co-production opportunities. The Kingdom's investment in film is strategic—aimed at building a sustainable industry that reflects Saudi stories while engaging global audiences.

Entertainment in Saudi Arabia is not limited to music and film. Sports have become a major draw, with the Kingdom hosting marquee events like Formula 1, WWE, and the Saudi Cup—the world's richest horse race. The Public Investment Fund's acquisition of Newcastle United and its backing of LIV Golf signal a broader strategy to position Saudi Arabia as a global sports powerhouse.



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# A Wave of Global Conferences

## Saudi Global Conferences in 2025

Saudi Arabia is rapidly emerging as a global convening power in 2025, hosting a record number of international conferences across sectors ranging from investment and climate to education and healthcare.



According to the Saudi Conventions and Exhibitions General Authority (SCEGA), more than 60 major conferences are scheduled this year, with participation from heads of state, UN agencies, Fortune 500 executives, and civil society leaders. The events are concentrated in Riyadh, Jeddah, and the futuristic NEOM zone, each equipped with state-of-the-art venues and digital infrastructure.

Among the flagship events is the Future Investment Initiative (FII), often dubbed “Davos in the Desert,” which returns this October with a focus on AI governance, inclusive growth, and sovereign investment flows. Organizers expect over 6,000 delegates from 90 countries, including CEOs of BlackRock, SoftBank, and ARAMCO, alongside policymakers from the G20.

In the health sector, the Global Health Summit, co-hosted with the World Health Organisation, will convene in Jeddah to address pandemic preparedness, digital health innovation, and regional health equity. Saudi Arabia’s recent investments in biotech and telemedicine are expected to be showcased, alongside humanitarian efforts in Yemen and Sudan.

Environmental diplomacy is also taking center stage. The Saudi Green Initiative Forum, scheduled for November, will feature regional cooperation on carbon neutrality, desert reforestation, and renewable energy. Delegations



from the UAE, Egypt, and international climate bodies are confirmed to attend, with Crown Prince Mohammed bin Salman expected to deliver the keynote.

Education and talent mobility are gaining traction as well. The International Conference on Education and Talent Development, set for December in Riyadh, will explore cross-border education, vocational training, and Gulf–South Asia collaboration. The event aligns with Saudi Arabia’s efforts to modernise its education sector and attract global talent, particularly from India and Southeast Asia.

Infrastructure has played a key role in enabling this transformation. The King Abdulaziz International Conference Center in Riyadh, the Jeddah Superdome, and the NEOM Innovation Hub are equipped with multilingual support, hybrid event capabilities, and AI-powered logistics. SCEGA has also streamlined visa processes for conference delegates, a move welcomed by international partners.

Looking ahead, Saudi Arabia is preparing to host Expo 2030, a milestone event expected to draw millions of visitors and further cement its role as a global convening power.





# Saudi Arabia's Investment Landscape Expands Under Vision 2030

In 2025, Saudi Arabia continues to accelerate its economic transformation through a series of large-scale investment projects designed to diversify its economy, attract global partnerships, and position the Kingdom as a regional hub for innovation and sustainability. Spearheaded by the Ministry of Investment of Saudi Arabia (MISA), these initiatives reflect the strategic priorities of Vision 2030, with a focus on infrastructure, tourism, culture, and environmental resilience.



**A**t the heart of this transformation is NEOM, a \$500 billion smart city in the northwest of the Kingdom. Envisioned as a blueprint for future living, NEOM includes sub-projects such as The Line, a car-free linear city powered by renewable energy; Oxagon, a floating industrial hub; and Trojena, a mountain destination for year-round tourism. “NEOM is not just a place—it’s a platform for innovation, sustainability, and global collaboration,” said a MISA spokesperson during a recent investor briefing.

Complementing NEOM is the Red Sea Project, a luxury tourism development along Saudi Arabia’s western coastline. With a focus on ecological preservation and high-end hospitality, the project aims to attract over one million visitors annually by 2030. Meanwhile, Qiddiya, located near Riyadh, is emerging as the Kingdom’s capital of entertainment and sports, featuring theme parks, performance venues, and motorsport facilities.

Cultural heritage is also central to Saudi Arabia’s investment strategy. The Diriyah Gate development near Riyadh is restoring the historic birthplace of the Saudi state, integrating museums, cultural institutions, and hospitality infrastructure. “Diriyah is where our story began, and it’s where we invite the world to engage with our heritage,” noted a senior official from the Diriyah Gate Development Authority.

In urban planning, King Salman Park is set to become one of the world’s largest city parks, offering green spaces, cultural centers, and recreational facilities that support wellness and environmental goals.



Alongside this, the new King Salman International Airport in Riyadh is being developed to handle up to 120 million passengers annually, reinforcing Saudi Arabia’s role as a regional logistics and tourism hub.

To support these projects, MISA has introduced a new Investment Law, effective February 2025, which simplifies registration, allows 100% foreign ownership in most sectors, and guarantees equal treatment for domestic and international investors. The law also includes protections for intellectual property, profit repatriation, and investor residency options. “We are building a competitive, transparent, and investor-friendly environment that reflects the ambitions of Vision 2030,” said MISA Minister Khalid Al-Falih in a recent press release.

**Congratulations and Best Wishes to  
the Kingdom of Saudi Arabia  
on the occasion of their  
95th National Day**



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## Starting a Company in Saudi Arabia: A Gateway to Regional Impact

**S**audi Arabia's evolving economic landscape offers fertile ground for entrepreneurs and institutions seeking regional relevance. Under Vision 2030, the Kingdom has opened its doors to foreign investment, streamlined regulatory processes, and prioritised sectors like education, media, and community development—making it an opportune moment to establish a presence.

### Why Saudi Arabia?

**Strategic Location:** A hub connecting Asia, Africa, and Europe.

**Policy Reforms:** 100% foreign ownership is now permitted in many sectors.

**Sectoral Growth:** Publishing, education, and social initiatives are gaining traction, especially those aligned with cultural diplomacy and labour narratives.

### Key Steps to Establish Your Company

#### 1. Secure an Investment License

Apply via the Ministry of Investment (MISA) to operate legally as a foreign entity.

#### 2. Choose Your Legal Structure

Options include Limited Liability Company (LLC), branch office, or joint venture—each with distinct advantages depending on your scope and audience.

#### 3. Register with the Ministry of Commerce

Submit incorporation documents, bylaws, and investor details to formalise your business.



#### 4. Open a Local Bank Account

Required for transactions, payroll, and compliance.

#### 5. Complete Regulatory Registrations

Including tax (ZATCA), social insurance (GOSI), and national address (SPL).

#### 6. Engage Local Talent and Community

Consider partnerships with Saudi institutions, diaspora networks, and community initiatives to deepen impact and credibility.

### Editorial and Social Impact Opportunities

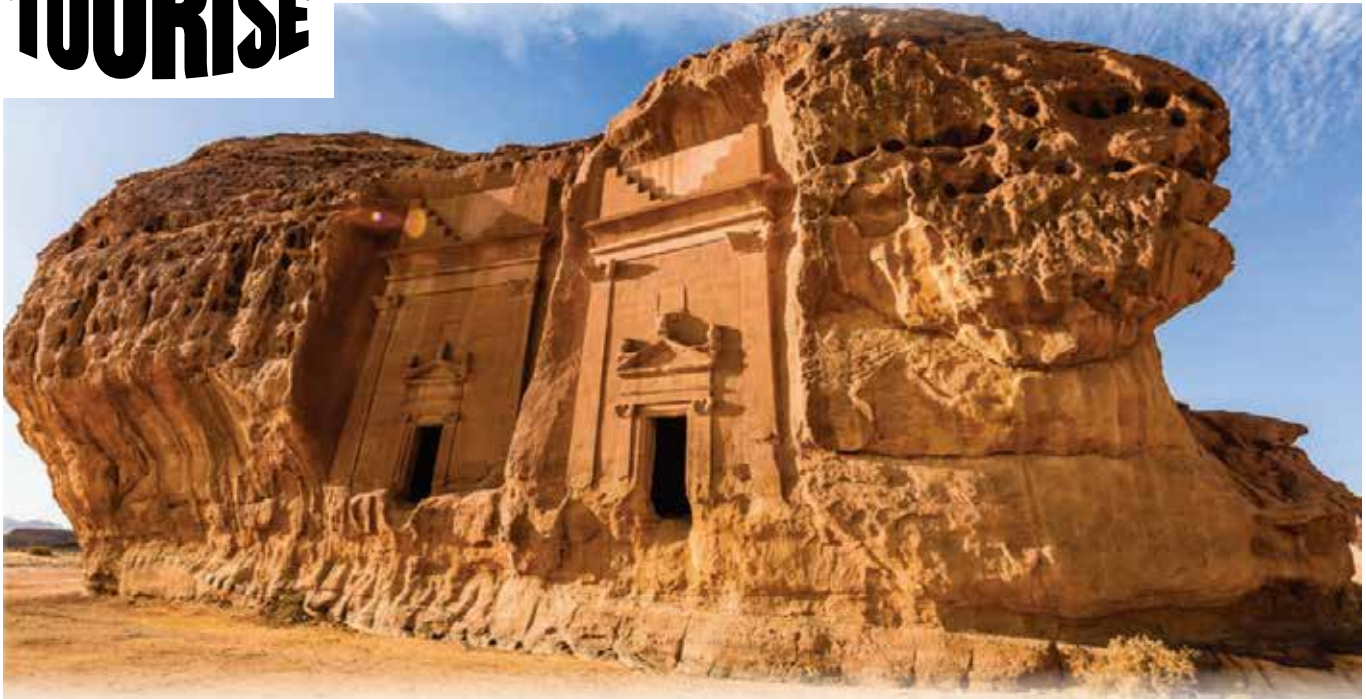
For those crafting commemorative publications or diaspora-focused narratives, Saudi Arabia offers a unique canvas. Initiatives that spotlight migrant contributions, educational bridges, or institutional recognition can resonate deeply—especially when aligned with national priorities and cultural sensitivities.



# Saudi Arabia Launches Global Tourism Platform

Saudi Arabia unveils TOURISE, a global tourism platform set to convene leaders in Riyadh from November 11–13, 2025. Focused on sustainability, innovation, and human capital, TOURISE reflects the Kingdom's growing role in shaping tourism's future. The event includes an awards program recognising excellence across destinations and organisations worldwide.

# TOURISE



**S**audi Arabia has taken a bold step in reimagining the global tourism landscape with the launch of TOURISE, a visionary platform designed to convene international leaders, innovators, and stakeholders in Riyadh from 11-13 November 2025. Announced by Minister of Tourism Ahmed Al-Khateeb, TOURISE is positioned as a strategic forum for shaping tourism's future through sustainability, digital transformation, and inclusive growth.

The initiative comes at a time when global tourism is undergoing rapid evolution, driven by technological advances, shifting traveller expectations, and the urgent need for climate-conscious development. TOURISE aims to address these challenges head-on, offering a space for dialogue, collaboration, and actionable solutions.

TOURISE is a reflection of our commitment to global collaboration and innovation in tourism," said Minister Al-Khateeb. "We are proud to host this dialogue in Riyadh, a city that embodies transformation and tradition."

The summit will feature high-level panels, interactive workshops, and networking sessions focused on three core pillars:

- Sustainability and Heritage Preservation:** Exploring models that balance economic growth with environmental stewardship and cultural integrity
- Digital Transformation:** Showcasing emerging technologies that enhance traveler experience, destination management, and data-driven policy



**Human Capital Development:** Addressing workforce challenges and opportunities, with a focus on training, inclusion, and cross-border mobility

A key highlight of TOURISE is the TOURISE 2025 Awards, which will recognize outstanding achievements across destinations, organizations, and initiatives that exemplify innovation, impact, and sustainability. Nominations are open globally, with winners to be announced during the summit.

Saudi Arabia's tourism sector has seen remarkable growth, welcoming 30 million international visitors in 2024 and contributing 5% to the national GDP. This momentum is part of the Kingdom's broader Vision 2030 strategy, which positions tourism as a cornerstone of economic diversification and cultural diplomacy.

# Singaporean's Perspective Living in Saudi Arabia

Nadhir Hassan has spent more than 5 years in Saudi Arabia driving Transformation — from a major bank merger to workplace modernisation. Currently pursuing an Executive Leadership program at INSEAD, Nadhir offers his insights on financial transformation, technology's impact, and the growing alignment between Vision 2030 and Singapore's strengths.

**What initially drew you to the Kingdom, and how has your perspective evolved?**

My career aspiration was always to work in an emerging powerhouse like Saudi Arabia because of its economic growth and ambitious transformation plans. When a consultant opportunity arose in Riyadh, I knew I had to take it. Over the past five years, I've seen incredible economic and social changes, from women's increased participation in the workforce to the modernisation of banks and the rise of new entertainment options. Although being an expat can be challenging, the hospitality and generosity of the Saudi people have truly shaped my perspective.

**Could you walk us through a project that captures the scale of Saudi Arabia's financial modernisation?**

Two key projects stand out. First, I was involved in the historic merger of SAMBA Financial Group and NCB Bank to form Saudi National Bank (SNB). We successfully migrated customer accounts in record time, making it the fastest and largest banking merger in the Middle East. More recently, I've been leading a transformation program at Saudi Awwal Bank (SAB) focused on reshaping the workplace to improve the employee experience and promote inclusivity. Both projects, while different, align with the Kingdom's national priorities.

**How has your background in Singapore shaped your approach to transformation in Saudi Arabia?**

At my first job with DBS Bank in Singapore, we used emerging technologies like RPA, OCR, and ML to automate back-office functions. I apply a similar structured approach here. My strategy involves three parts: creating a strategic roadmap, recruiting talented Saudis with the right skills, and using an opportunity methodology to prioritize automation initiatives.

**What's a tool or solution that has really delivered in your work?**

Robotic Process Automation (RPA) has delivered tangible benefits. I've deployed many "bots" for back-office processes, which has led to a staff productivity increase



*Mr. Nadhir Hassan speaking at a conference on Transformation in Dubai.*



and cost savings of up to 30%. We are also starting to use other emerging technologies like chatbots and machine learning alongside RPA for more complex processes.

**How has technology served as a tool for empowerment?**

Technology has been a strategic enabler, automating repetitive, rule-based processes so employees can focus on more strategic, value-added tasks that require human judgment and creativity. We also provide a tailored learning curriculum to equip employees with the technical and digital skills needed for their new roles.

**Where do you see the greatest alignment between Singapore's strengths and Saudi Arabia's Vision 2030?**

Both the Singapore Smart Nation initiative and Saudi Vision 2030 are forward-thinking master plans designed to modernise and diversify their economies. They are national frameworks that drive improvements in finance, e-government, innovation, and technology, ultimately improving citizens' quality of life. The synergy between people, businesses, and governments in both nations fuels continuous progress.

**What has stood out to you about Saudi Arabia's talent?**

It's been incredibly fulfilling to witness the rise of Saudi talent. They are not just participating in the workforce—they are shaping it, with a strong passion for learning and improving their skills. Above all, they have a deep sense of national pride and a strong desire to contribute to Vision 2030.

**How do professionals like yourself help build bridges between the two countries?**

As a Singaporean, I'm proud to represent my country beyond just business. Our reputation for economic success and efficient governance is highly regarded by Saudis. There is also a cultural curiosity, and I've had the privilege of inviting Saudi friends to visit Singapore and introduce them to our famous landmarks like Marina Bay Sands and Gardens by the Bay.

**What excites you most about the future of Saudi–Singapore relations?**

I'm excited about Saudi Arabia hosting major international events like the FIFA World Cup 2034 and Expo 2030. I believe Singapore can play a strategic role in Saudi Arabia's development, especially as more Singaporean financial institutions and fintechs establish regional headquarters here. This would give them access to a large and growing market while providing new investment opportunities that support Vision 2030.



# Saudi Business Groups

## Driving Investment Growth

For Singapore companies seeking to enter the Saudi market, this could be a starting point. Saudi Arabia's economic transformation under Vision 2030 is supported by a network of business associations that promote investment, facilitate enterprise growth, and enable global partnerships. These organisations play a central role in attracting foreign capital and advancing diversification across logistics, manufacturing, energy, and innovation.

**S**audi Arabia's business ecosystem is anchored by a range of associations that serve as conduits for investment promotion, enterprise development, and international collaboration. As the Kingdom accelerates its national development strategy, these organisations have become increasingly active in shaping sectoral priorities, hosting delegations, and supporting regulatory reform to attract foreign direct investment (FDI) and enable private sector growth.

### Federation of Saudi Chambers (FSC)

The Federation of Saudi Chambers is the central coordinating body for all regional and sectoral chambers of commerce in the Kingdom. It plays a pivotal role in policy advocacy, trade facilitation, and private sector representation. FSC organises business forums, bilateral councils, and investment dialogues with international partners, helping foreign companies navigate regulatory frameworks and connect with Saudi enterprises. [fsc.org.sa](https://fsc.org.sa)

### Riyadh Chamber of Commerce

As one of the most active chambers in the Kingdom, the Riyadh Chamber supports enterprise development in the capital region. It offers business licensing support, SME advisory services, and sector-specific committees that address investment challenges and opportunities. The chamber regularly hosts trade delegations and investment roundtables, making it a key entry point for foreign firms targeting central

Saudi markets.  
[riyadhchamber.sa](https://riyadhchamber.sa)

### Jeddah Chamber of Commerce

The Jeddah Chamber serves the western region's commercial and logistics sectors, with a focus on maritime trade, tourism, and retail. It operates training centers, employment bureaus, and international exhibitions that promote business growth. The chamber also facilitates partnerships in infrastructure and hospitality, particularly around the Red Sea development corridor and the city's expanding port operations. [jcci.org.sa](https://jcci.org.sa)

### Eastern Province Chamber of Commerce

Located in the industrial heartland of Saudi Arabia, the Eastern Province Chamber supports sectors such as petrochemicals, energy, and manufacturing. It provides investor guidance, hosts industrial forums, and connects foreign companies with local suppliers and contractors. The chamber is closely aligned with regional development plans and plays a strategic role in supporting projects like King Salman Energy Park (SPARK). [chamber.org.sa](https://chamber.org.sa)

### Ministry of Investment of Saudi Arabia (MISA)

MISA is the Kingdom's official investment promotion agency, operating the Invest Saudi platform to guide foreign investors through licensing, incentives, and sectoral opportunities. It works across ministries and business associations to streamline market entry and facilitate joint ventures. MISA also leads international outreach efforts,

signing MOUs and hosting investment summits to attract capital into priority sectors. [investsaudi.sa](https://investsaudi.sa)

### National Industrial Development and Logistics Program (NIDLP)

NIDLP is a government-led initiative focused on transforming Saudi Arabia into a global hub for industry and logistics. It supports investment in mining, manufacturing, energy, and transport infrastructure. NIDLP collaborates with enterprise agencies and chambers to develop industrial zones, attract technology partners, and enable supply chain integration across strategic regions. [nidlp.gov.sa](https://nidlp.gov.sa)

### Saudi-Singapore Business Council

The Saudi-Singapore Business Council operates under the Federation of Saudi Chambers and serves as a bilateral platform for enterprise matchmaking and policy dialogue. It facilitates sectoral missions, supports regulatory navigation, and promotes joint ventures in areas such as logistics, education, and smart city development. The council is instrumental in advancing commercial ties between the two countries. [fsc.org.sa](https://fsc.org.sa)

### Saudi Export Development Authority (Saudi Exports)

Saudi Exports enhances the global competitiveness of Saudi products by offering export readiness programs, market intelligence, and matchmaking services. While its primary focus is outbound trade, it also plays a role in investment promotion by showcasing industrial capabilities and fostering

cross-border partnerships that support manufacturing and supply chain development. [saudiexports.sa](https://saudiexports.sa)

### General Authority for Small and Medium Enterprises (Monsha'at)

Monsha'at is the national SME development authority, offering financing schemes, incubator support, and regulatory guidance. It promotes entrepreneurship and innovation, and works with chambers and councils to integrate SMEs into large-scale projects. Monsha'at also supports international collaboration, making it a valuable partner for foreign startups and mid-sized firms entering the Saudi market. [monshaat.gov.sa](https://monshaat.gov.sa)

### Saudi Industrial Development Fund (SIDF)

SIDF provides long-term financing and advisory services for industrial projects across sectors such as chemicals, pharmaceuticals, food processing, and renewables. It partners with business associations to identify investment-ready ventures and offers co-financing options for joint initiatives. SIDF plays a key role in enabling capital access and supporting industrial diversification. [sidf.gov.sa](https://sidf.gov.sa)



\*This list is not extensive, it's created to provide initial guidelines

# Ramadan in Saudi Arabia:

## A Spiritual Tapestry of Faith, Community, and Generosity

Having lived across the Gulf Cooperation Council (GCC) countries for over two decades, I have witnessed the unique ways each one honours the blessed month of Ramadan. Yet, no place resonates with the essence of this sacred message quite like Saudi Arabia. Here, Ramadan is not merely a month of fasting; it is a profound cultural and spiritual experience, woven into the very fabric of daily life—a symphony of devotion, serenity, and nocturnal vitality that lingers long after the crescent moon fades.

### Ramadan: A Month of Piety and Global Reverence

Ramadan, the ninth month of the Islamic lunar calendar, is revered by over 2 billion Muslims worldwide as a time of fasting, prayer, reflection, and community bonding. It commemorates the revelation of the Quran to Prophet Muhammad (PBUH) and is marked by sawm (fasting from dawn to sunset), one of Islam's Five Pillars. Abstaining from food, drink, and worldly desires fosters self-discipline, empathy for the less fortunate, and spiritual renewal.

To the novice observer, Ramadan in Saudi Arabia might appear as a mere inversion of daily rhythms—a postponement of hustle to the night. But this is only the surface. To truly know Ramadan, one must breathe it in. Take, for example, my non-Muslim friends who, captivated by the month's spirit, fasted for a day or two to grasp its essence. They discovered not just the physical challenge of abstaining from food and water under the scorching sun but the mental discipline required to curb the tongue—eschewing gossip, resisting curses, and responding to provocations (like a driver cutting their lane) with patience. Ramadan is not merely about hunger; it is a masterclass in empathy, urging us to share our meals with strangers and part with wealth for those in need, solely for God's pleasure.

Some might ask: "What of the rest of the year? Does virtue vanish once Ramadan ends?" To this, I say Ramadan is our annual reset—a vivid blueprint for how life ought to be lived. It is a training ground, sharpening self-restraint, kindness, and gratitude, reminding Muslims that these ideals are not seasonal obligations but lifelong commitments. Without Ramadan's spiritual "gutter guards"—those divine reminders that nudge us back to the straight path—we might lose our way in the distractions of daily life.



The month's lessons linger like the scent of bakhour in a mosque: subtle, persistent, and transformative.

The month's pinnacle is Laylat al-Qadr (Night of Decree), when worship carries more blessings than a thousand months (Quran 97:1–5). Beyond individual devotion, Ramadan unites Muslims globally in shared rituals—from iftar (breaking the fast) gatherings to nightly Taraweeh prayers. This universal observance underscores Islam's emphasis on compassion, gratitude, and collective upliftment.

### Ramadan in Saudi Arabia: A Spiritual Epicenter

Saudi Arabia's significance during Ramadan is unparalleled, rooted in its role as the cradle of Islam. For residents and pilgrims, the opportunity to perform Umrah (the lesser pilgrimage) during Ramadan is transformative. The Prophet Muhammad (PBUH) stated, "Umrah during Ramadan is equivalent to Hajj" (Bukhari). Living in

Saudi Arabia grants unparalleled access to Makkah and Madinah, where the spiritual energy is electric.

The Grand Mosque in Makkah and the Prophet's Mosque in Madinah become epicenters of Ramadan's spiritual fervor. During Maghrib, volunteers distribute free iftar packs at the Harams—simple yet hearty meals of dates, water, laban, and Saudi staples like jareesh—to ensure no worshipper breaks their fast empty-handed. Meanwhile, the tradition of I'tikaf (spiritual retreat) thrives in Masjid Nabawi, where thousands sequester themselves in the mosque's vast courtyards and prayer halls during Ramadan's final ten nights, immersed in Quranic recitation and reflection.

This month also sees a surge in Umrah numbers, with millions flocking to Makkah and Madinah. Saudi authorities report a 30–40% increase in pilgrims during Ramadan, drawn by the Prophet's (PBUH) promise of Hajj-equivalent rewards.



# Saudi Arabia:

## Economic Trends and Indicators

Saudi Arabia's economy continues to show resilience and diversification momentum, according to the World Bank and IMF. In its latest country update, the World Bank noted that “non-oil GDP growth remains robust,” driven by investment, tourism, and manufacturing. The IMF's Article IV consultation similarly affirmed that “Saudi Arabia's economic resilience remains notable despite global headwinds,” with real GDP projected to grow by 3.5% in 2025.



**T**he Kingdom's economic performance reflects a strategic shift toward non-oil growth, supported by structural reforms, public investment, and private sector expansion. Real GDP grew by an estimated 2.5% in 2024, while non-oil GDP expanded by over 4.3%, led by sectors such as construction, transport, tourism, and financial services.

The fiscal balance remains positive, underpinned by oil revenues, tax reforms, and disciplined public spending. Inflation is projected to stay below 2.5%, anchored by the riyal's dollar peg and stable domestic pricing. The IMF highlights Saudi Arabia's strengthened sovereign wealth buffers and debt management framework as key contributors to macroeconomic stability.

Foreign direct investment (FDI) continues to rise. According to the Ministry of Investment, FDI inflows reached USD 33 billion in 2024—a 20% increase year-on-year. Logistics, mining, renewable energy, and entertainment are among the sectors attracting sustained interest. The Invest Saudi platform has streamlined licensing and regulatory processes, improving ease of entry for foreign enterprises.

Labour market indicators show steady improvement. The General Authority for Statistics reports labour force participation at 61.5%, with female participation reaching a record 37%. Job creation in tourism, retail, and ICT has accelerated, supported by vocational training and SME incentives under Monsha'at.

Industrial output has expanded, particularly in chemicals, food processing, and construction materials. The Saudi Industrial Development Fund (SIDF) approved a 15% increase in financing for manufacturing projects, with a growing share allocated to green technologies and export-oriented production.

Tourism is emerging as a major growth driver. The Ministry of Tourism recorded over 100 million domestic and international visits in 2024, supported by infrastructure upgrades and cultural programming. Projects such as the Red Sea development, Diriyah Gate, and NEOM continue to attract global investment and position Saudi Arabia as a regional tourism hub.

Monetary policy remains stable. The Saudi Central Bank (SAMA) has aligned its stance with global benchmarks while supporting domestic liquidity. Credit growth is healthy, with rising demand from SMEs and consumer segments.

While oil remains a key revenue source, its share of GDP is gradually declining. The government's medium-term fiscal framework aims to reduce reliance on hydrocarbons by expanding tax bases, enhancing public-private partnerships, and investing in strategic sectors.

Overall, Saudi Arabia's economic indicators point to a steady transition toward a diversified, investment-driven economy. For international partners—including Singapore—these trends signal expanding opportunities in infrastructure, education, logistics, and innovation.

# Honouring Heritage: Saudi Founding Day Celebrated in Singapore

The Saudi Embassy in Singapore hosted a celebration and exhibition, bringing together diplomats, business leaders, and the Saudi community to commemorate the nation's Founding Day.



**T**he Embassy of Saudi Arabia in Singapore hosted a vibrant celebration and exhibition in honour of Saudi Founding Day, highlighting the Kingdom's rich heritage and historical journey. The event, held at Suntec Singapore, welcomed Chargé d'Affaires H.E. Mrs. Mashael Suliman Alshammari, who received ambassadors, members of the diplomatic corps, Saudi citizens, and representatives from various sectors and businesses in Singapore.

The exhibition showcased key milestones in Saudi Arabia's history, cultural artefacts, and visual displays narrating the nation's progress since its founding. Guests had the opportunity to engage with interactive exhibits, explore traditional Saudi crafts, and enjoy authentic Arabian hospitality. A key highlight of the event was the inclusion of cultural elements through dedicated stalls from major Saudi entities such as ARAMCO, SABIC, and others, offering insights into the Kingdom's advancements in industry, innovation, and sustainability.



The event also served as a platform for strengthening diplomatic and business ties between Saudi Arabia and Singapore, underscoring opportunities for collaboration in trade, investment, and cultural exchange.

The evening was marked by a speech reflecting on Saudi Arabia's transformation and aspirations for the future. The celebration concluded with a networking session, fostering deeper connections between the Saudi and Singaporean communities.



# Saudi Arabia Hosts Key Global Conferences

In 2025, Saudi Arabia is organising a series of major conferences across business, technology, energy, and culture. These gatherings support the country's Vision 2030 goals and bring together international participants to exchange ideas and explore partnerships. This article outlines the key events, their focus areas, and how they fit into Saudi Arabia's broader plans for economic and social development.



In early 2025, Saudi Arabia hosted several conferences that reflected its efforts to diversify the economy and strengthen global engagement. These events covered investment, technology, energy, entrepreneurship, and culture—each aligned with the country's Vision 2030 strategy to reduce reliance on oil and promote growth in other sectors.

The year began with the LEAP Tech Conference in Riyadh in March. The event brought together technology experts, startups, and global firms to discuss artificial intelligence, robotics, and digital infrastructure. Exhibitions and panel discussions focused on how emerging technologies could support economic development. LEAP also provided a platform for Saudi startups to connect with international investors and partners.

In May, Dhahran hosted the World Energy Congress, marking the first time Saudi Arabia welcomed this global event. Energy leaders, researchers, and policymakers gathered to explore topics such as hydrogen innovation, carbon management, and renewable energy. Saudi Aramco and ACWA Power presented updates on their low-carbon initiatives, contributing to discussions on balancing energy security with sustainability.

Starting in August and continuing through the end of the year, Saudi Arabia will host several more conferences that build on this momentum.

In October, Riyadh will welcome the Future Investment Initiative (FII). Often referred to as "Davos in the Desert," FII will bring together investors, executives, and government officials from around the world. The conference will focus on global investment trends, economic cooperation, and new business opportunities. Saudi Arabia's Public Investment Fund is expected to share updates on strategic projects and partnerships.

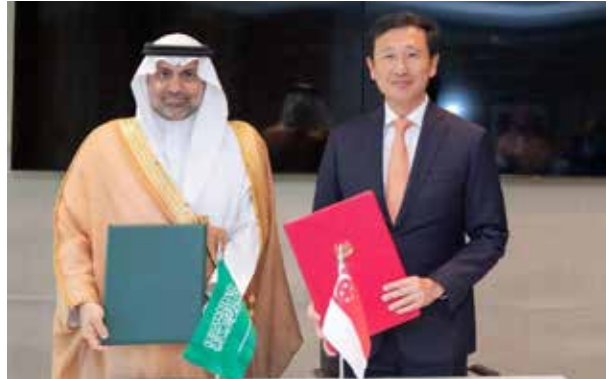


In November, the Global Entrepreneurship Congress will take place in Riyadh. Founders, venture capitalists, and policymakers will gather to discuss SME financing, innovation policy, and business development. Monsha'at, the country's SME Authority, will introduce new support programs aimed at helping entrepreneurs scale their businesses and access international markets.

Closing the year, the Red Sea International Film Festival will be held in December in Jeddah. The festival will showcase films from the Middle East and around the world, offering screenings, workshops, and discussions with filmmakers. It will support Saudi Arabia's growing creative sector and encourage regional storytelling and international collaboration. The event will also reflect the Ministry of Culture's efforts to expand the creative economy and promote cultural exchange.

# Singapore and Saudi Arabia Sign Health Cooperation Agreement to Boost Sectoral Ties

On 27 November 2024, Singapore and the Kingdom of Saudi Arabia formalised a strategic partnership in healthcare through the signing of a Memorandum of Understanding (MOU). The agreement was signed by Singapore's Minister for Health, Mr Ong Ye Kung, and Saudi Arabia's Minister of Health, His Excellency Fahad bin Abdulrahman Al-Jalajel, during the latter's official visit to Singapore.



**H**is Excellency Fahad bin Abdulrahman Al-Jalajel, Minister of Health of Saudi Arabia, visited Singapore on 27 November 2024. Singapore and the Kingdom of Saudi Arabia signed a Memorandum of Understanding (MOU). The agreement was signed by Singapore's Minister for Health, Mr Ong Ye Kung, and Saudi Arabia's Minister of Health, His Excellency Fahad bin Abdulrahman Al-Jalajel, during the latter's official visit to Singapore.

The MOU outlines key areas of collaboration between the two countries, including: Education and training of healthcare professionals, Strengthening primary healthcare services, Enhancing healthcare supply chains and facility design, Promoting public health and disease prevention strategies.

Beyond the MOU, both ministers discussed global health priorities such as vaccine development, digital health innovation, and antimicrobial resistance. They reaffirmed their commitment to the "One Health" approach and the "Health in All Policies" framework, aiming for sustainable and inclusive health outcomes.

Minister Al-Jalajel praised Singapore's healthcare system for its accessibility and high life expectancy, and expressed Saudi Arabia's ambition to become a global leader in healthcare through innovation and international collaboration.

The agreement marks a new chapter in Singapore-Saudi Arabia relations, with both nations committed to advancing healthcare excellence through shared expertise and strategic cooperation.

## Singapore and Saudi Arabia Advance Legal Cooperation

The two countries have signed two MOUs to enhance business, judicial, and legislative environments.

**S**ingapore and Saudi Arabia signed two Memoranda of Understanding (MOUs) aimed at strengthening legal and judicial ties. These agreements are part of the ongoing effort to enhance a strategic partnership between the two nations, promoting economic growth and stability.

The first MOU was signed on 5 August 2024, by Singapore's Minister for Home Affairs and Law, Mr K Shanmugam, and Saudi Arabia's Minister of Justice, H.E. Dr Waleed Mohammed bin Al-Smani. This agreement focuses on enhancing legal and judicial cooperation, including international alternative dispute resolution and the development of legal expertise.

"Singapore and Saudi Arabia enjoy excellent bilateral ties. Our relations were elevated to a strategic partnership last year," said Minister Shanmugam. "This MOU will strengthen our collaboration.

We look forward to more exchanges in the legal and judicial field."

The second agreement was signed on 25 May 2025, between the Ministry of Law and Saudi Arabia's National Competitiveness Center (NCC). The virtual signing ceremony involved Singapore's Minister for Law, Mr Edwin Tong SC, and Saudi Arabia's Minister of Commerce, H.E. Dr Majid Al-Kassabi. This MOU focuses on enhancing competitiveness and capacity building across various sectors, including the legal field.

Minister Tong noted that this was the third MOU signed with Saudi Arabia in two years. He added that the agreement "will strengthen our strategic partnership through knowledge sharing and exchange of experiences, and bring more opportunities to our businesses and legal practitioners."



# Honouring ARAMCO'S Commitment to Sustainability and Conservation in Singapore

Over the years, ARAMCO and the Garden City Fund, National Parks Board's (NParks) registered charity and Institution of a Public Character (IPC), have forged a deep partnership rooted in the shared value of sustainability and a commitment to conserve Singapore's natural heritage and ecosystems through the company's contributions to the Garden City Fund.

**A**s Singapore celebrates its 60th birthday this year, ARAMCO is proud to stand alongside the nation to honour its rich natural heritage and commitment to sustainability. A new orchid hybrid has been dedicated to ARAMCO in appreciation of the company's support for the digitalisation of the Singapore Herbarium. The timely dedication of "**Papilionanda Aramco**" commemorates the flourishing partnership between ARAMCO and NParks, and both organisations' commitment to preserve Singapore's national heritage and ecosystems for generations to come.



This robust Papilionanda hybrid produces strong, upright sprays approximately 30cm in length, each bearing 8 to 11 large, striking flowers measuring 9cm across. The sepals and petals display a white base softly suffused with pink towards the edges, adorned with irregular magenta to purple spots and markings that radiate outwards in a stellar pattern reminiscent of the energy burst in the ARAMCO logo. The gently undulating margins form a graceful, rounded silhouette, complemented by a prominent rose-red lip and a delightful fragrance that enhances the overall beauty and elegance of each flower.

*Papilionanda Aramco, created by Singapore Botanic Gardens, was named on 9 September 2025 in appreciation of Aramco's partnership with the National Parks Board to support the digitalisation of the Singapore Herbarium Collection.*

## Digitalisation of the Singapore Herbarium for enhanced biodiversity management and conservation



*Hwang Yu-Ning (left), CEO of National Parks Board and Fai K. Aldossary, Managing Director of ARAMCO Singapore at the signing ceremony for ARAMCO's donation to support the digitalisation of the Singapore Herbarium in 2024.*

This year, the Singapore Botanic Gardens embarked on its plans to digitalise the Singapore Herbarium (or SING Herbarium as it is known amongst botanists). This digitalisation project will provide valuable data to further advance research fields such as studies on crops and climate change, with an impact on food security, which affects everyone. When completed in 2027, the online database will be the largest digitalised collection of specimens in Southeast Asia to date.

ARAMCO's support for the Singapore Herbarium digitalisation project provides researchers worldwide with access to high-resolution images of specimens and associated data, facilitating global knowledge, sharing and collaboration. This will advance botanical science, plant conservation and various applied research, including studies on extinct species or those not yet formally described.

## About Singapore Herbarium

The Singapore Herbarium (SING) houses collection of about 800,000 herbarium specimens, including spirit collection. The collections mainly comprise materials from the Malesian region (Peninsular Thailand, Malaysia, Singapore, Brunei, Indonesia, the Philippines and New Guinea) and adjacent areas (East Asia, mainland Southeast Asia, the Southwest Pacific). The majority of specimens originate from Singapore, Peninsular Malaysia and Borneo, dating from the 1880s. Among these, about 10,000 are type specimens.

**Today, the Singapore Herbarium is recognised as one of the largest and most important herbaria in the biodiverse Southeast Asia region.** Its invaluable collections have played a key role in securing UNESCO World Heritage status for Singapore Botanic Gardens in 2015 – a milestone that celebrates its 10th anniversary in 2025.



*ARAMCO employees learning about the preservation of botanical collections for the Singapore Herbarium.*

# ARAMCO'S Support for Singapore's Conservation Efforts: Protecting Marine and Coastal Ecosystems

Environmental stewardship is integral to ARAMCO's approach in operating its business sustainably and responsibly. Since 2021, ARAMCO has partnered with NParks to enhance Singapore's marine biodiversity conservation and environmental outreach efforts.

## 2021 - current



*ARAMCO employee volunteering to perform coral nursery husbandry work at the Marine Park Outreach and Education Centre in 2021.*

To protect and enhance Singapore's marine biodiversity efforts, ARAMCO supported the trial application of CoralAID Mineral Accretion (CAMA) units, and a new Marine Biology and Conservation Educational Programme, to support marine biodiversity conservation efforts in Singapore. The CAMA units trialled the use of mineral accretion technology in the reef enhancement units and **this was the first time such technology was used in Singapore.**

## 2021-2022

Aramco and NParks rolled out a new programme to educate students and the general public about local marine biology and marine conservation efforts to raise awareness and appreciation for Singapore's diverse marine biodiversity, as well as other sustainability and conservation issues.



*This educational resource was produced by NParks with the support of ARAMCO and is made possible through their registered charity, the Garden City Fund.*

## 2022 – 2023

As a City in Nature, Singapore is home to rich marine biodiversity. Marine litter poses environmental threats, including the loss of biodiversity and degradation of Singapore's marine and coastal habitats and ecosystems.



*ARAMCO employees and their families participating in a coastal clean-up at East Coast Park organized by NParks in 2023.*

To address the issue of marine litter, ARAMCO employees participated in the coastal clean-up at Bendera Bay, St. John's Island where they collected **41kg of marine litter** In 2022.

In 2023, ARAMCO employees participated in the coastal clean-up at East Coast Park where they collected **more than 110kg of marine litter.**

ARAMCO's contributions to the Garden City Fund have strengthened NParks' efforts to further Singapore's City in Nature vision, aligned with the Singapore Government's efforts to promote environmental conservation through biodiversity protection and connecting people with nature.



# ARAMCO Singapore Expands Mangrove Conservation Efforts in Southeast Asia

Millions across Southeast Asia depend on mangrove ecosystems for their livelihoods through aquaculture and eco-tourism and the escalating degradation of mangroves underscores an urgent need for restoration and conservation efforts to protect these vital ecosystems. In response to these needs and in support of the International Day for the Conservation of the Mangrove Ecosystem (26 July 2025), ARAMCO Singapore (ARAMCO) and the Global Environment Centre (GEC) announced the expansion of their community-based mangrove conservation programs within Southeast Asia on 25 July 2025.



*Faizal Parish, Director of Global Environment Centre (right) and Fai K. Aldossary, Managing Director of ARAMCO Singapore (left) at a signing ceremony to commemorate their joint efforts to expand mangrove conservation efforts in Southeast Asia.*

**W**ith ARAMCO's support, GEC and their local partners, Yayasan Gambut and Thai Sea Watch Association, will be expanding the mangrove conservation program in Indonesia to the Sepahat Village, Bengkalis Regency and Tanjung Kuras Village, Siak Regency in Riau Province as well as launching the program in Thailand at the Park Nam Sub-District in Satun Province. This marks the first ARAMCO and GEC mangrove conservation initiative in Thailand, which reinforces ARAMCO's commitment to environmental stewardship in the region.

"ARAMCO's longstanding partnership with GEC is a testament to our ongoing efforts towards cultivating environmental stewardship and sustainable development through the protection of mangroves that play critical roles in maintaining ecological balance and providing coastal protection, especially to vulnerable communities in Southeast Asia," said Fai K. Aldossary, Managing Director, ARAMCO Asia Singapore.

She added, "This partnership, which started in 2018 in Malaysia, has since expanded, allowing us to protect more vital ecosystems and empower more local communities. We are confident that our concerted efforts will not only drive greater impact for our planet and people in the region but will leave a lasting legacy for future generations."

"With ARAMCO Asia Singapore's continued support, the expansion of the programs represents our commitment to scaling successful community-based approaches. This partnership exemplifies how corporate responsibility and environmental stewardship can create lasting, positive change. Together, we are demonstrating that the private sector and conservation efforts can work hand in hand to address climate challenges, while placing local communities at the heart of the solution as the frontline guardians of mangrove ecosystems," said Faizal Parish, Director, GEC.

The Satun Province has been facing increasing environmental pressures, including land conversion, overharvesting and environmental degradation, resulting in an estimated annual loss



(from left) Mulyadi, Director of Yayasan Gambut; Nagarajan Rengasamy, Forest & Coastal Programme Manager of Global Environment Centre (GEC); Chatjaporn Loyplew, Legal and Policy Officer of Thai Sea Watch Association (TSWA); Faizal Parish, Director of GEC; Fai K. Aldossary, Managing Director of Aramco Singapore; Saowalak Prathumthong, Project Coordinator of TSWA; Abdullayi Ngoh, Information Officer of TSWA; and Patsy Koh, Public Affairs Director of ARAMCO Singapore at a signing ceremony to commemorate the expansion of community-based mangrove conservation efforts in Southeast Asia.

of mangroves of up to 2%. Mangroves in Pak Nam are part of a low-lying coastal ecosystem, and the rapid mangrove degradation caused by human activities on the mangroves places coastal communities at risk from rising sea levels. Without mangroves to help build up soil elevation overtime, coastal communities in the Satun Province are increasingly exposed to flooding, coastal erosion and land loss. Therefore, community-based conservation efforts consisting of the establishment of a mangrove nursery to produce mangrove seedlings are critical in rehabilitating the degraded mangrove sites.

Building on the successes of past mangrove conservation programs in Indonesia, Aramco and GEC will be scaling up efforts from Bengkalis to the Siak Regency in Indonesia. Both regencies have faced challenges of coastal erosion and degraded mangrove ecosystems. In addition to community-based efforts to restore degraded mangrove sites, a nature-based wave breaker will be constructed to reduce wave energy and protect the planted mangroves.

Mr. Faizal added, "The ripple effects go far beyond the restoration sites. We are witnessing enhanced coastal protection



Buruk Bakul Village after the installation of a nature-based solution, 200-meter-long wave breaker made from Nibong palm trunks, to reduce wave energy and prevent coastal erosion.

with reduced erosion impacts, conservation-linked new economic opportunities, strengthened community organisation and collaboration, and valuable knowledge and skills that can be passed down to future generations."

Established by UNESCO in 2015, the International Day for the Conservation of the Mangrove Ecosystem on 26 July is recognised as a day to raise awareness of the importance of mangroves and promote their sustainable conservation.



Volunteers from ARAMCO Singapore supporting the local community in community-based mangrove conservation efforts.



The local community constructing the wave breaker from Nibong trunks from the village to protect the planted mangrove in Buruk Bakul village.



# From Nodes to an Integrated Network: SGP Sets the Fourth Pillar in its Growth Journey

Saudi Global Ports Group (SGP), a partnership between the Public Investment Fund (PIF) and PSA International (PSA), is cementing its position in Saudi Arabia's ports and logistics sector. With deep-sea container terminals in Dammam, the Riyadh Dry Port Ecosystem, and the upcoming Dammam Integrated Logistics Zone, SGP already has a strong presence across the Kingdom. On 1 July 2025, the group further strengthened its footprint with the addition of four multipurpose terminals.



## Rapidly expanding ecosystem

**S**audi Global Ports (SGP) has been the operator of deep sea container terminals at King Abdulaziz Port since 2015 and took on the operations of Riyadh Dry Port Ecosystem (Riyadh Dry Port, Riyadh Empty Yard and Dammam Empty Container Yard) in 2022. These operations of the RDP Ecosystem grew the Group's capabilities towards inland and intermodal activities while also bringing its footprint into the capital and economic centre of the Kingdom, Riyadh. For Rob Harrison, CEO of Saudi Global Ports, the Riyadh Dry Port represents a vital inland gateway. "Riyadh is not only a leading consumer hub but is also evolving into a key export and industrial centre, fully aligned with Saudi Arabia's localisation agenda."

Through a recently awarded 20-year concession from the Saudi Ports Authority (Mawani) in July 2025, SGP started operating



multipurpose terminals at King Abdulaziz Port Dammam (KAPD), Jubail Commercial Port, King Fahd Industrial Port Jubail, and Ras Al-Khair Port. These facilities now operate as a single, integrated entity under SGP Multipurpose Terminals (SGPMP), establishing a fourth pillar in the group's rapidly expanding ecosystem.

"With this ecosystem in place—including container terminals, multipurpose terminals, rail connectivity, and the upcoming Dammam Integrated Logistics Zone—we can deliver a more comprehensive solution," says Harrison. "Together, these assets enable SGP to offer comprehensive end-to-end supply chain solutions, spanning breakbulk, RoRo, container handling, rail, warehousing, and last-mile distribution."

Furthermore, by unifying the four multipurpose terminals under a single operating model, SGP aims to enhance both customer service and workforce efficiency. "Operating as a cohesive entity rather than four separate units allows us to elevate service levels and optimise resource deployment. This integration enables SGP to implement shared systems, streamlined digital interfaces, and standardised processes—all supported by the global expertise of PSA International."

*"We are a company that is growing, evolving, and transforming together with the Kingdom and Vision 2030," says Rob Harrison, Group CEO of Saudi Global Ports. "Our expansion marks the next chapter in Saudi Global Ports' journey."*



## Vision 2030

Saudi Arabia's expanding infrastructure landscape presents significant opportunities for SGP. "We are opening new horizons to enhance cargo flow and provide greater flexibility through an integrated port network that connects the Eastern coast directly to inland markets," Harrison notes. "Through this integration,

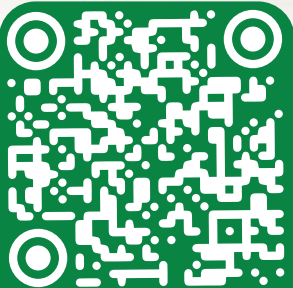
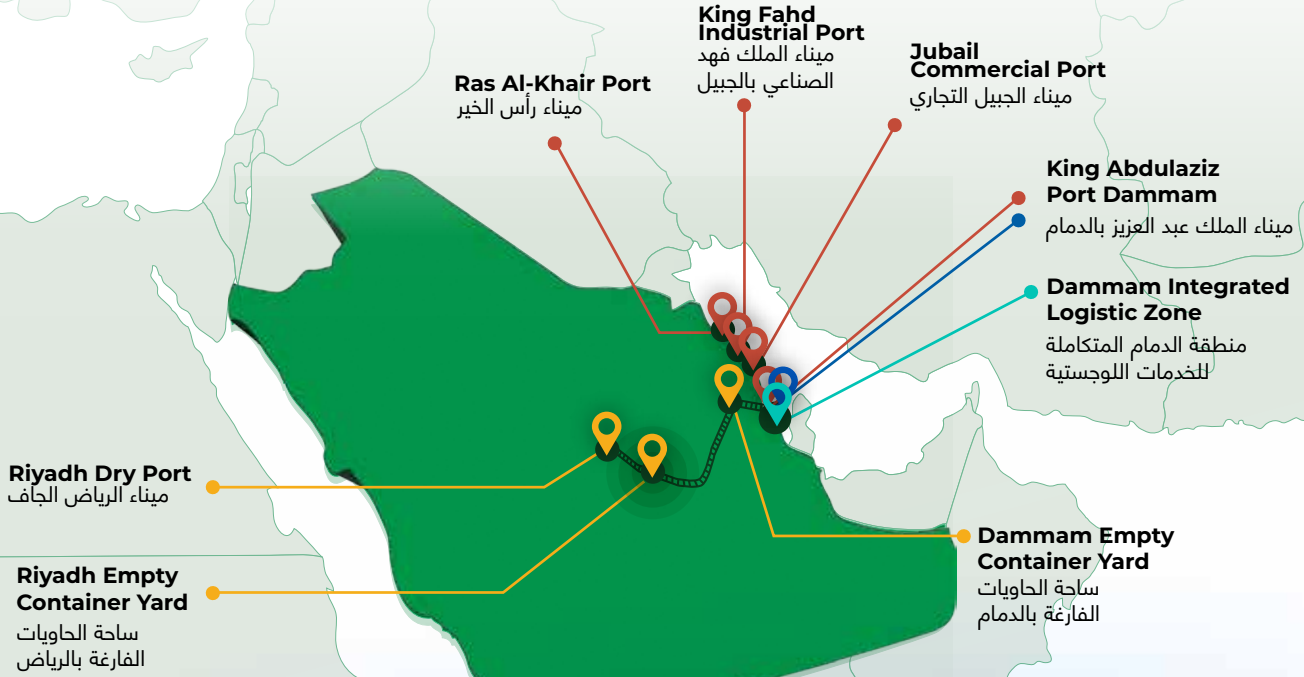
we actively support industry, enable trade, and fulfill our role as a vital gateway for growth. These trade flows form a fundamental pillar for achieving Saudi Arabia's Vision 2030 diversification priorities. Through our ongoing efforts, we continue to unlock new opportunities and capacity in the Kingdom's most strategic regions."





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Sipchem's Vision 2030 strategy,  
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Innovation, and People.

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